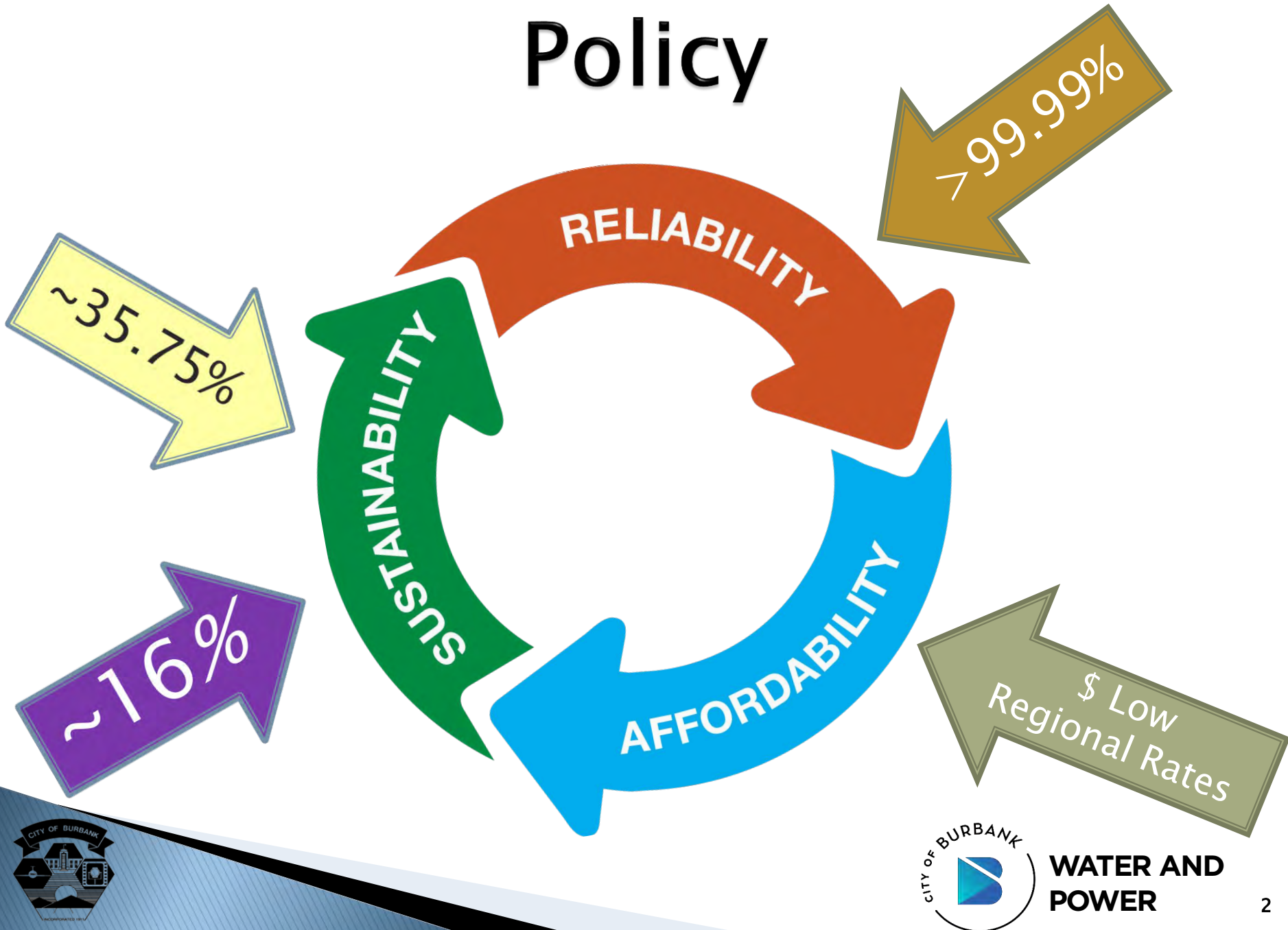


A photograph of the Burbank Water & Power building at night. The building is a modern, multi-story structure with large windows, some of which are illuminated from within. In the foreground, there is a large, circular fountain with water cascading over its edge. The fountain is lit with warm, yellow lights. Behind the fountain, there is a large, abstract sculpture made of several tall, vertical, orange-colored blocks. The sky is dark, and there are palm trees and other plants visible in the background. The text "Burbank Water & Power" is overlaid on the image in a large, white, sans-serif font.

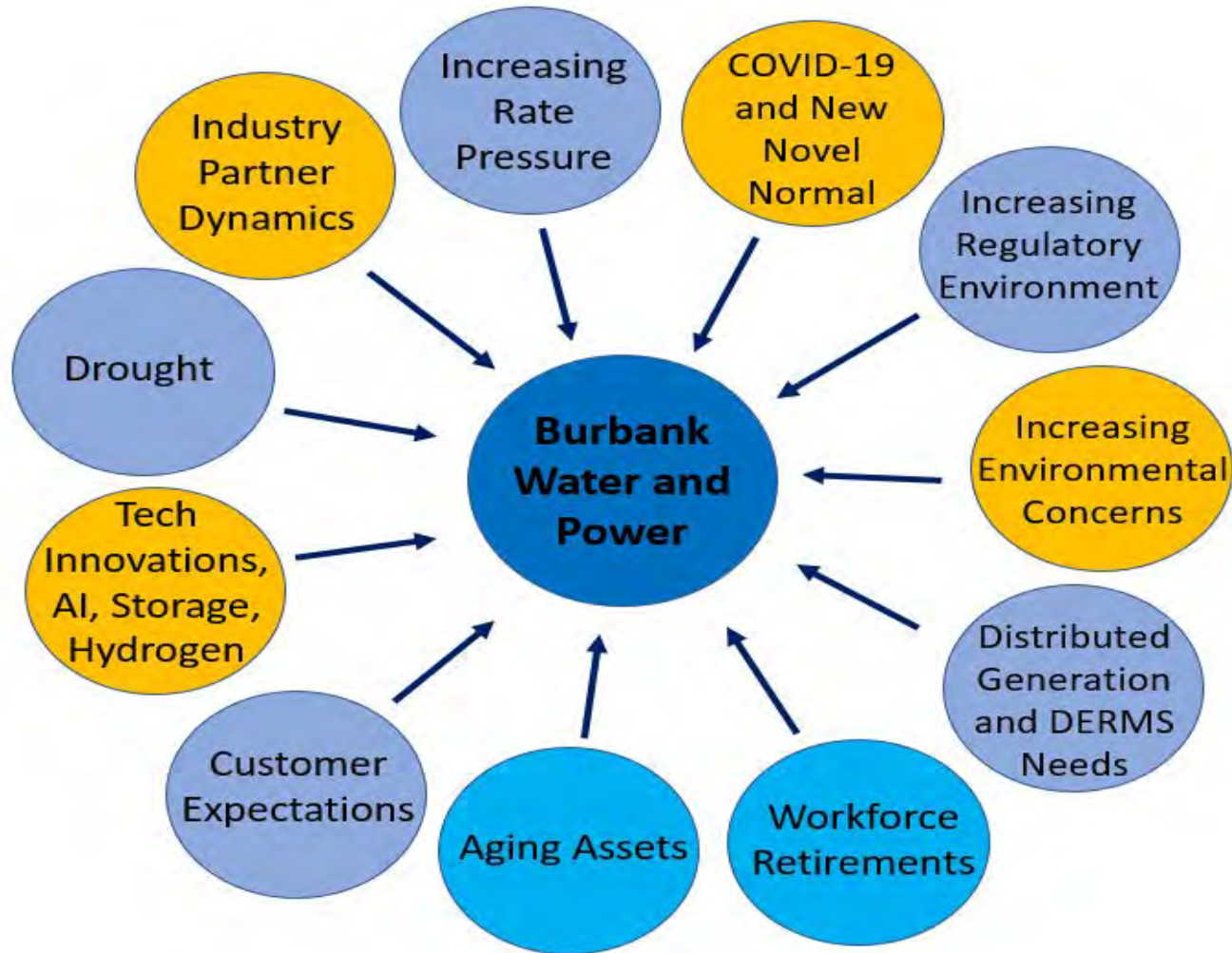
Burbank Water & Power Proposed Budget Fiscal Year 2021-22

May 4, 2021

Policy



BWP Challenges



Budget Authority by Fund

(\$ in 000's)	FY 2020-21 Adopted	FY 2021-22 Proposed	Decrease / (Increase) in Budget
Electric Fund (496)	\$259,911	\$270,111	(\$10,200)
Water Fund (497)	\$39,582	\$45,813	(\$6,231)
MPP Operating Fund (483)	\$22,713	\$22,731	(\$18)
Tieton Hydro Operating (133)	\$3,580	\$2,388	\$1,192
Street Lighting Fund (129)	\$2,841	\$2,804	\$37
Communications Fund (535)	\$3,762	\$6,927	(\$3,165)
Total Authority	<u>\$332,390</u>	<u>\$350,774</u>	<u>(\$18,384)</u>



Proposed Additional Pension Funding Plan

Fund	Electric	Water
Total 4-Year Commitment	\$11,685,800	\$1,870,000
FY 2019-20	\$3,437,000	\$550,000
FY 2020-21	\$2,749,600	\$440,000
FY 2021-22	\$2,749,600	\$440,000
FY 2022-23	\$2,749,600	\$440,000
Interest Savings	\$12,326,588	\$1,972,541
Pay-off Period	20 Years	20 Years

Annual PERS payment is \$9.4 million for Electric and \$1.6 million for Water



Electric Fund Rate Increases

Historical Rate Increases

Effective Date	Overall System
1/1/2010	5.75%
1/1/2011	2.90%
7/1/2012	1.75%
7/1/2013	1.75%
7/1/2014	2.90%
7/1/2015	2.10%
7/1/2016	2.10%
7/1/2017	0.00%
7/1/2018	0.00%
7/1/2019	1.00%
7/1/2020	0.00%

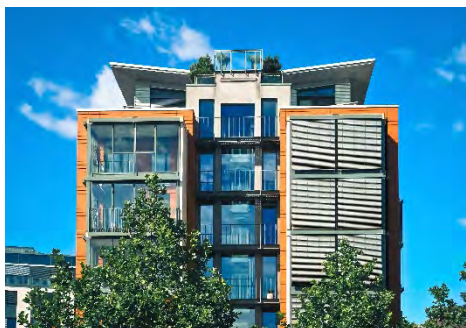
Projected Rate Increases

Effective Date	Overall System
10/1/2021	1.24%
4/1/2022	1.24%
7/1/2022	2.80%
7/1/2023	2.80%
7/1/2024	2.80%
7/1/2025	2.80%



Proposed 2.5% Electric Rate Increase

- ▶ 1.24% in October
- ▶ 1.24% in April



- ▶ Apartments/Condos (350 KWh/month) bill impact:
 - \$0.65/ per month effective October 1
 - \$0.66/ per month effective April 1
 - \$1.31/per month in total
- ▶ Single family home (550 KWh/month) bill impact:
 - \$1.08/ per month effective October 1
 - \$1.09/ per month effective April 1
 - \$2.17/per month in total

Water Fund Rate Increases

Historical Rate Increases

Effective Date	Overall System
7/1/2010	13.50%
7/1/2011	4.90%
7/1/2012	4.50%
7/1/2013	4.75%
7/1/2014	4.75%
7/1/2015	3.40%
7/1/2016	3.40%
7/1/2017	3.40%
7/1/2018	4.90%
7/1/2019	4.90%
7/1/2020	0.00%

Projected Rate Increases

Effective Date	Overall System
10/1/2021	1.96%
1/1/2022	1.96%
4/1/2022	1.96%
7/1/2022	6.00%
7/1/2023	6.00%
7/1/2024	6.00%
7/1/2025	6.00%



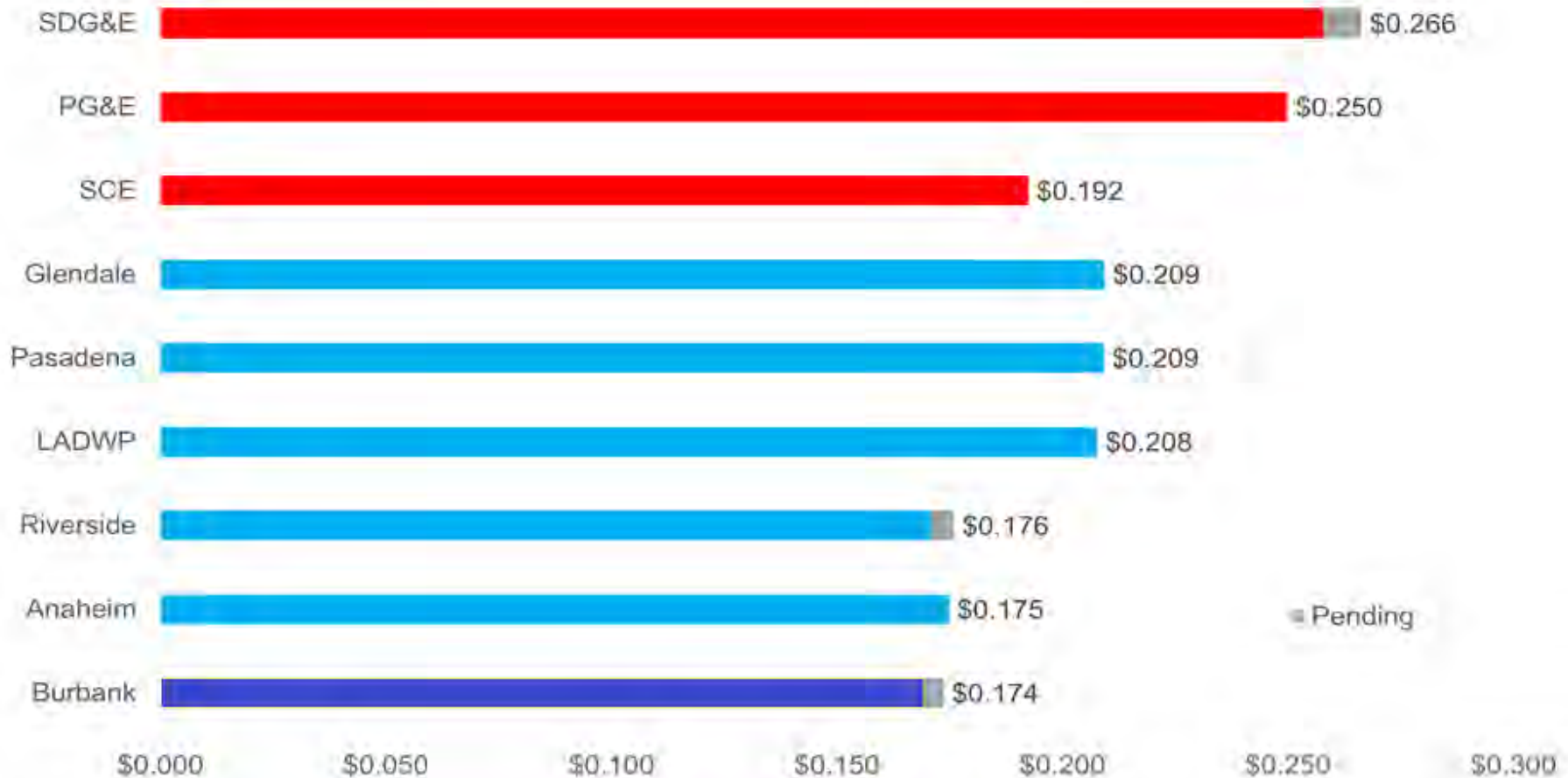
Proposed 6.0% Water Rate Increase

- ▶ 1.96% in October
- ▶ 1.96% in January
- ▶ 1.96% in April

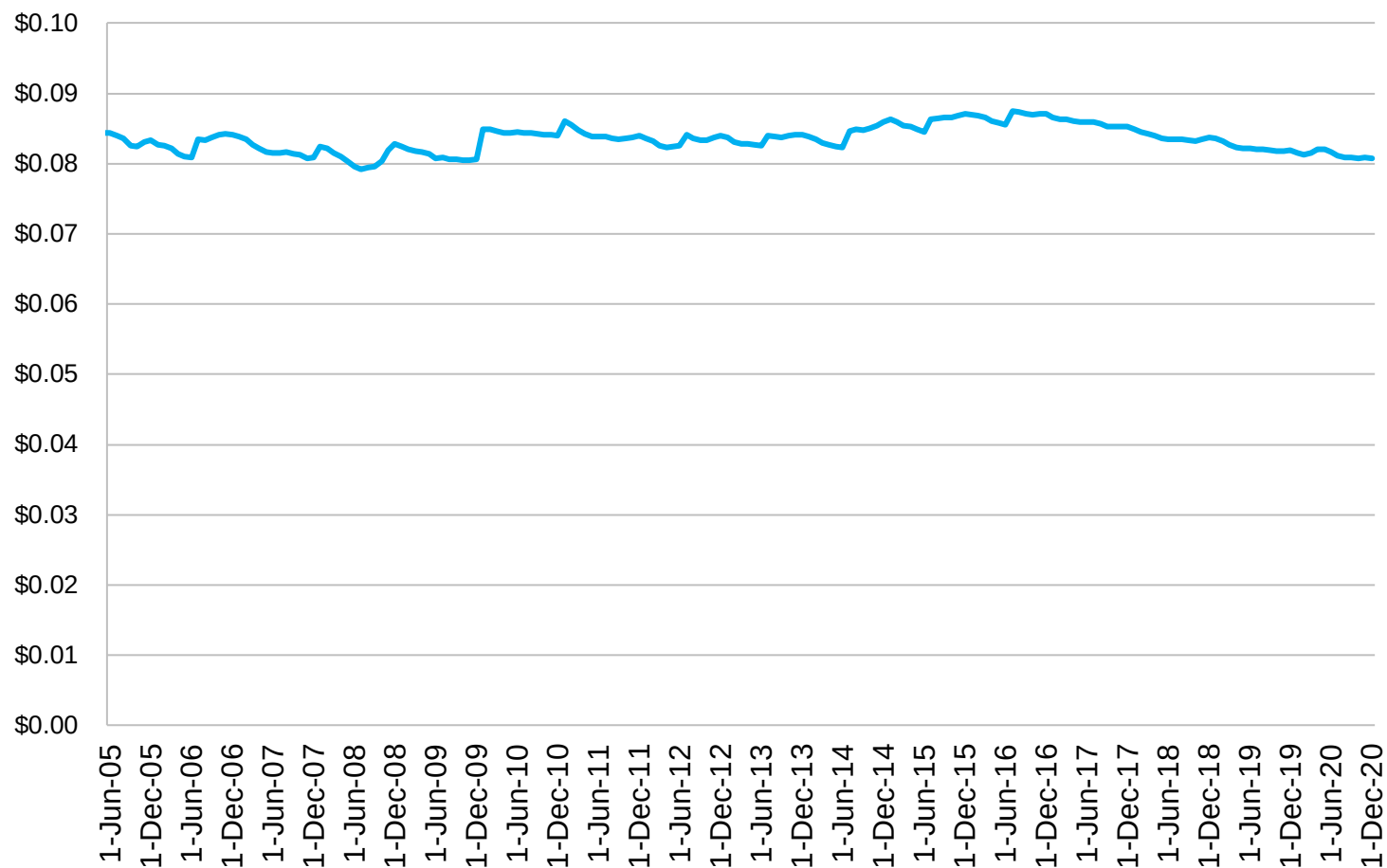


- ▶ Small family residential (6,000 gallons) bill impact:
 - \$0.81 / per month effective October 1
 - \$0.82 / per month effective January 1
 - \$0.84 / per month effective April 1
 - \$2.47 / per month in total
- ▶ Medium family residential (12,000 gallons) bill impact:
 - \$1.33 / per month effective October 1
 - \$1.36 / per month effective January 1
 - \$1.39 / per month effective April 1
 - \$4.08 / per month in total

Affordability: Residential Electric Revenue per kWh

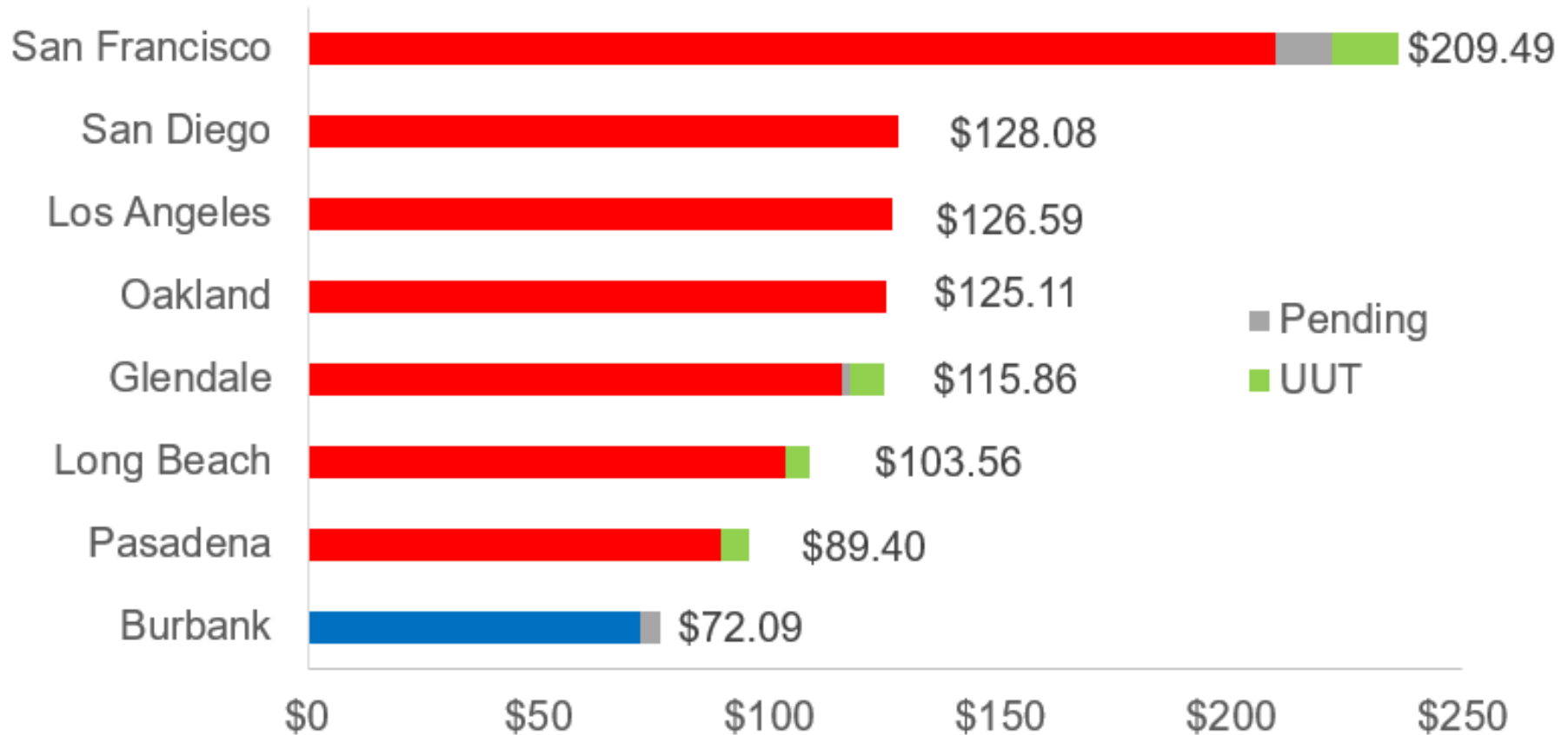


Affordability: Residential Electric Rate Adjusted for Inflation (in 1990 USD)



Affordability: Water Bill Comparison

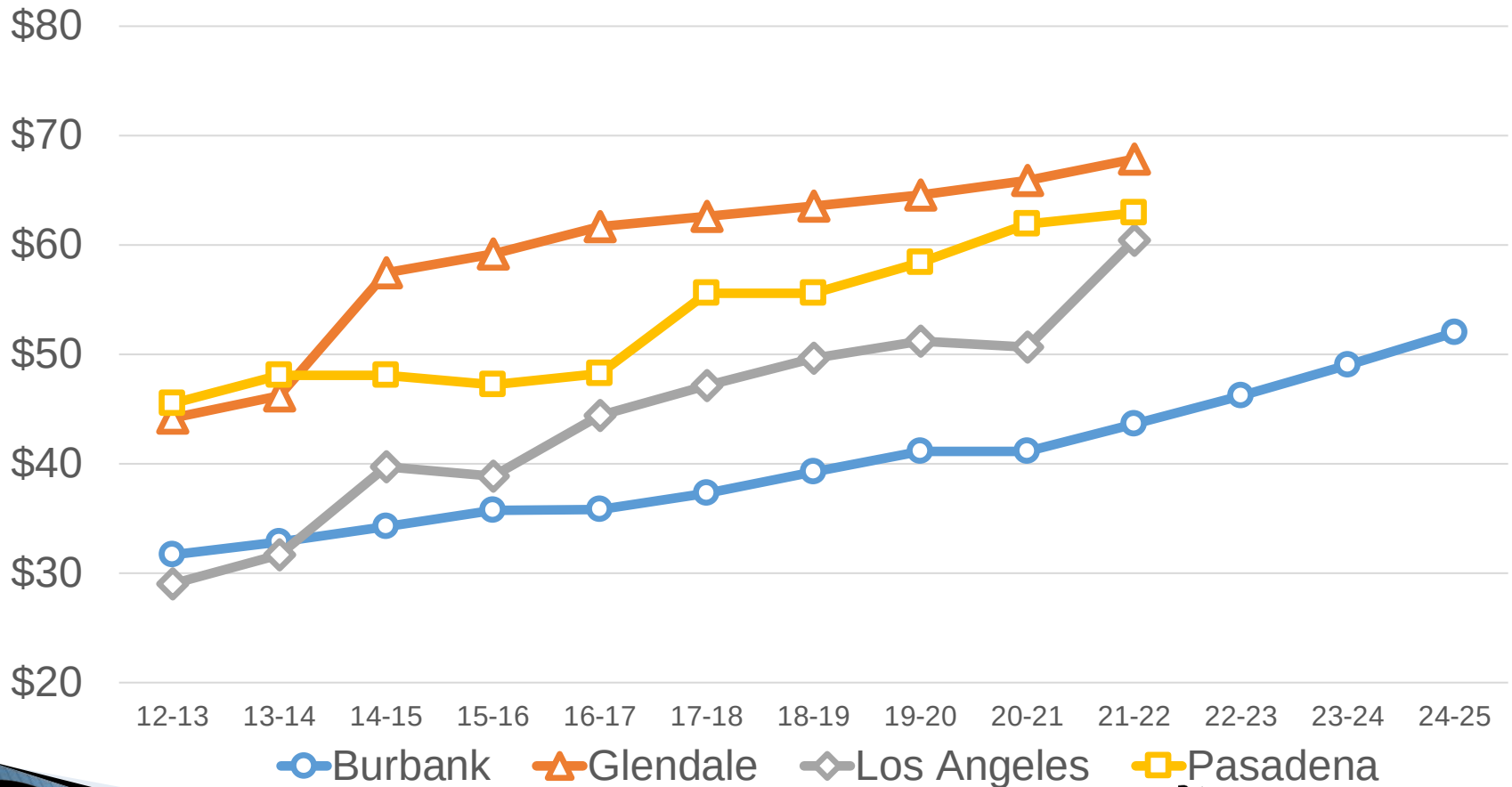
(12,000 gallons)



**WATER AND
POWER**

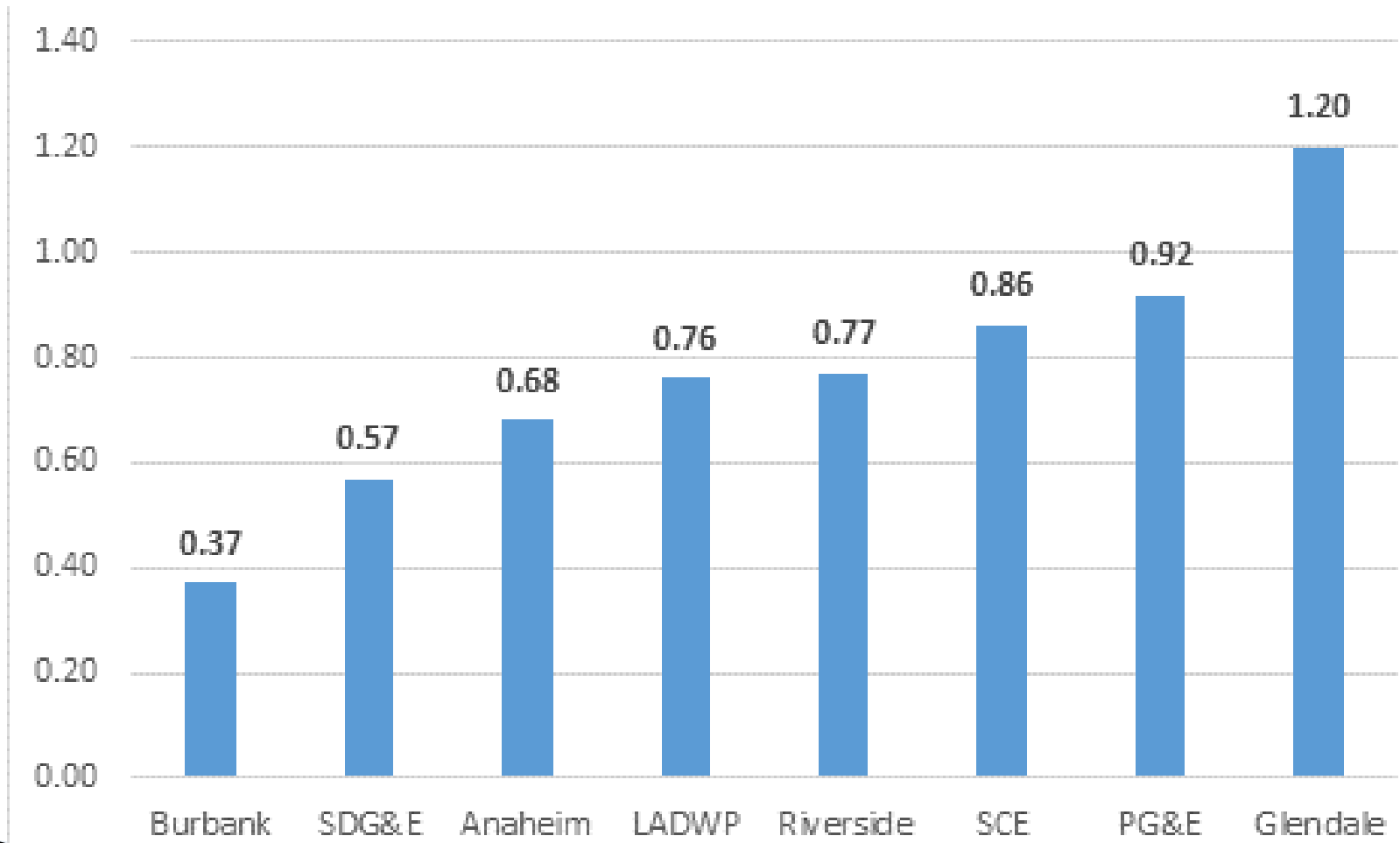
Affordability: Historic Water Bill Comparison

(6,000 gallons)



Reliability: Electric Outages per Year

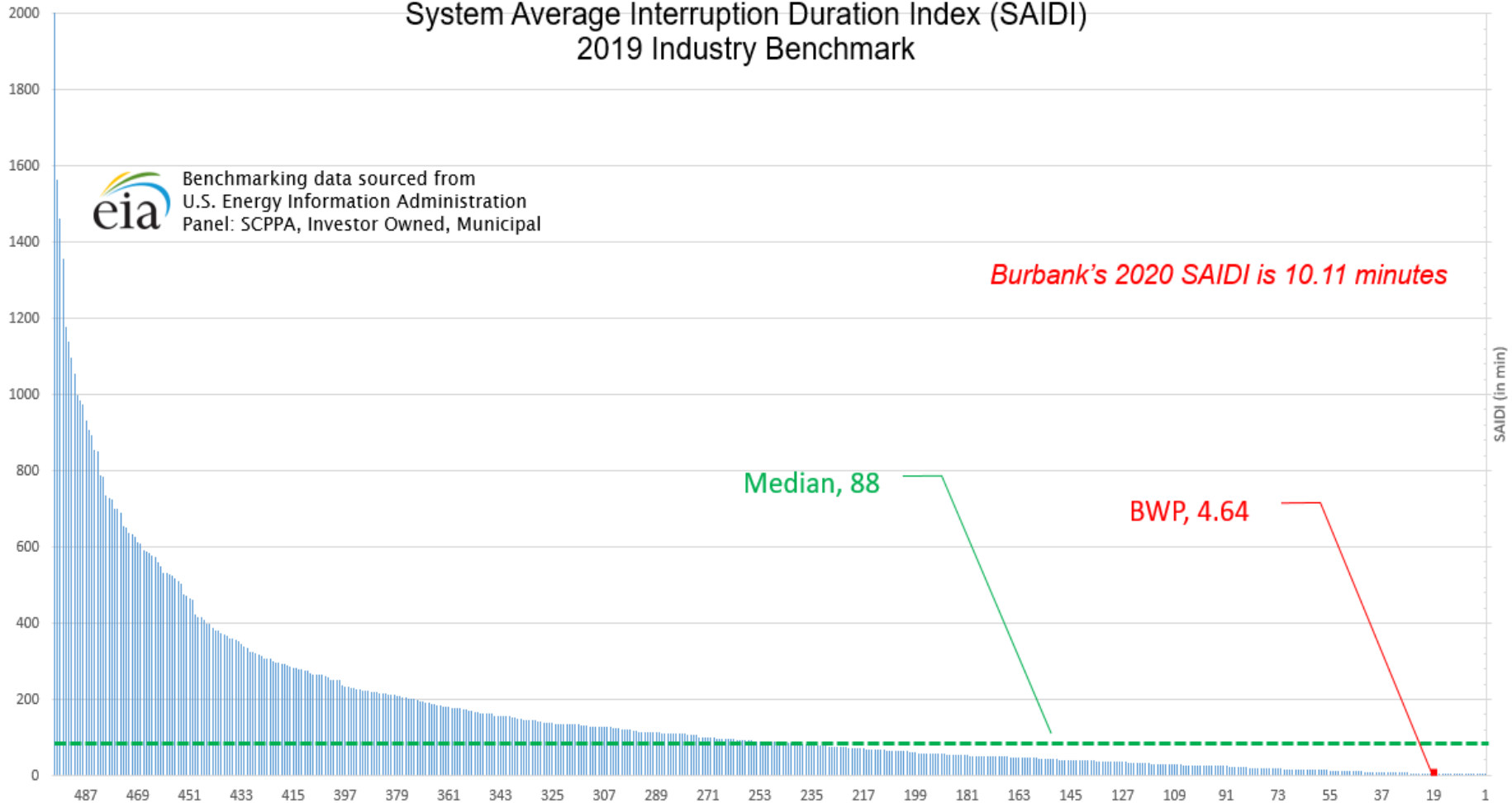
5 Year Average 2015-2019



**WATER AND
POWER**

Reliability

System Average Interruption Duration Index (SAIDI) 2019 Industry Benchmark



**WATER AND
POWER**

Reliability: Water

- ▶ 99.999% reliable
- ▶ Asset management required
 - Valley Pumping plant – pump replacement
 - In use since WWII
 - Maintained impeccably
 - 30 miles of pipe > 100 years old
 - In use before the Great Depression
 - Well maintained



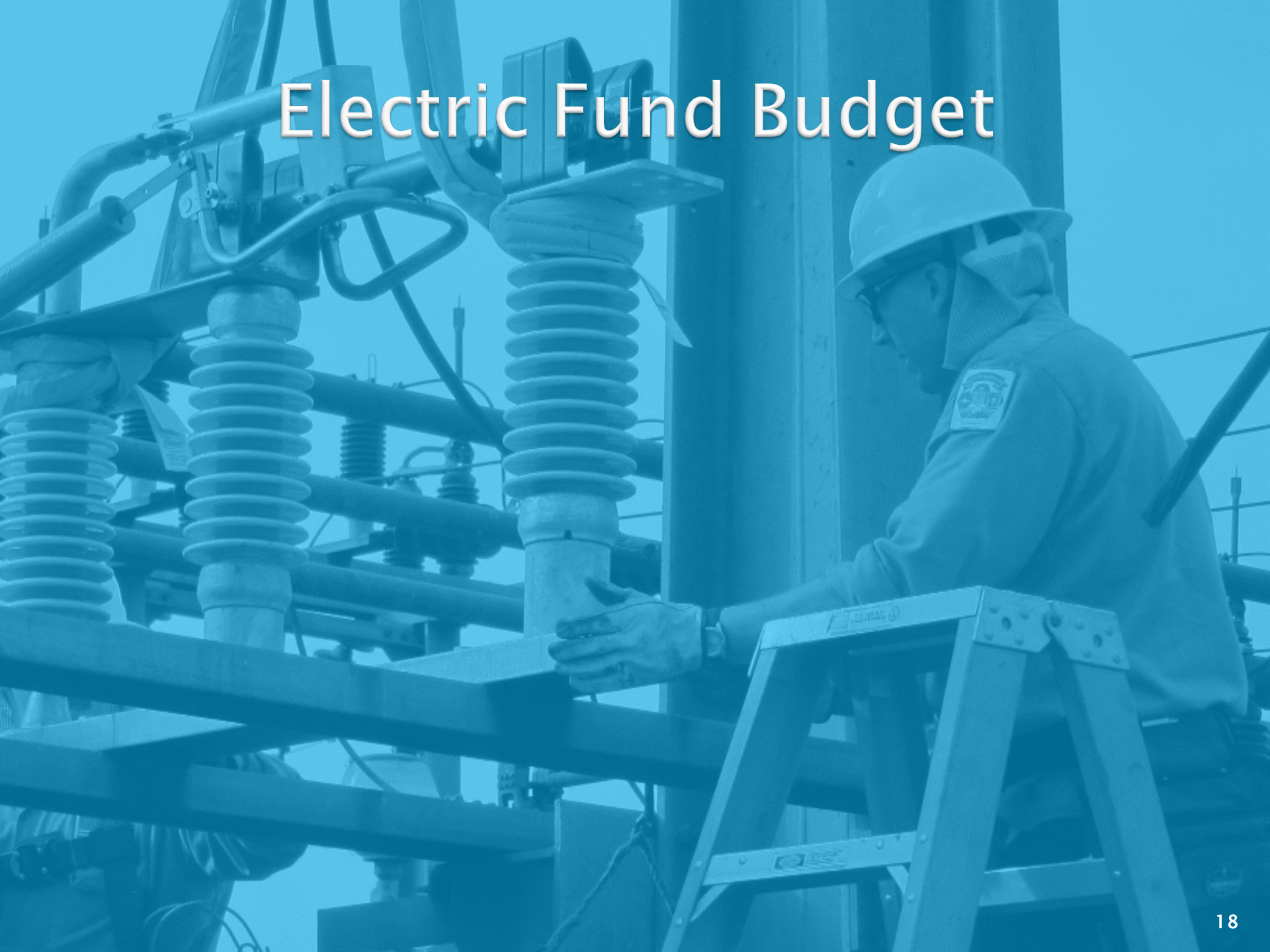
Sustainability

- ▶ Electric Vehicle (EV) charging stations
- ▶ Planning for solar+storage installations
- ▶ Be at or ahead of state guidelines on renewables
- ▶ Recycled water
- ▶ Ground water contamination clean up
- ▶ Automated meter infrastructure
 - Electric– demand response and time of use rates
 - Water – leak prevention = decreased water waste



**WATER AND
POWER**

Electric Fund Budget



Electric Rate Drivers (21–22)

(\$ in 000's)

	<u>\$</u>	<u>% of Oper. Rev.</u>
2020-21 Carry-over to 2021-22	\$9,687	5.84%
Higher Operating Expenses	\$4,358	2.63%
IPP demolition and hydrogen betterment funding plan	\$2,250	1.36%
2021-22 Rate requirement	<u>\$16,295</u>	<u>9.82%</u>
Lower Power Supply	(\$6,522)	-3.93%
Higher retail load	(\$1,470)	-0.89%
2021-22 Rate increase	(\$1,212)	-0.73%
2021-22 Carry-over to 2022-23	<u>\$7,091</u>	<u>4.27%</u>



**WATER AND
POWER**

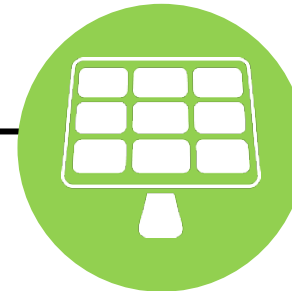
Electric Budget Highlights

(2021 – 2022)

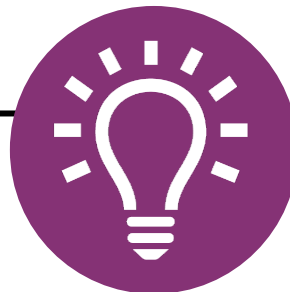
Maintain low rates



Meet RPS
requirements



Maintain
excellent
reliability



**WATER AND
POWER**

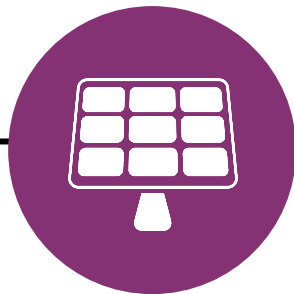
Electric Budget Assumptions

(2021 – 2022)

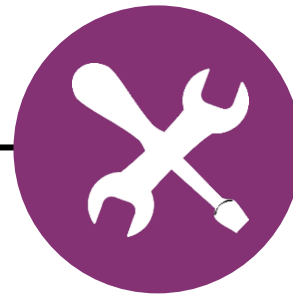
1.2% load
growth

Continue capital
replacement plan and
preventative maintenance
program

Unfunded
pension liability



RPS at 35.75%



Strategic maintenance
planning



Electric Budget Assumptions

(2021 – 2022)

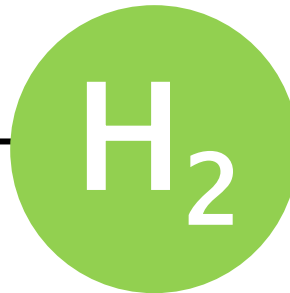
Increased cost
of natural gas



Investments in a
sustainable future



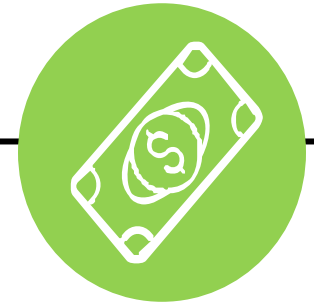
MPP operational
flexibility



Phased rate
increase

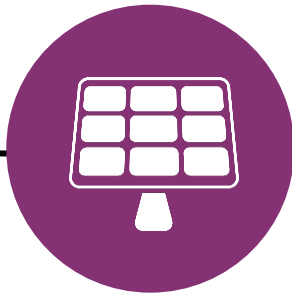


Utilizing cash reserves to
stabilize rates



Electric Forecast Assumptions

(Years 2 – 5)



Renewable energy up
to 47%



Unfunded pension
liability



Rate plan that balances affordability,
reliability, and sustainability

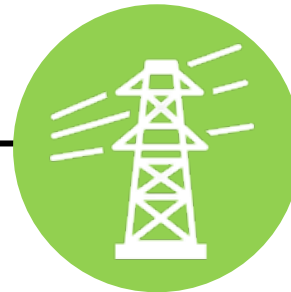
Electric Forecast Assumptions

(Years 2 – 5)

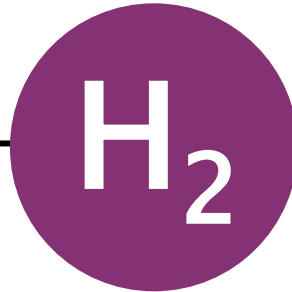
Continue strategic
maintenance
planning



Increase in
substation capacity



Investments in a
sustainable future



Maintain a
sustainable work
force

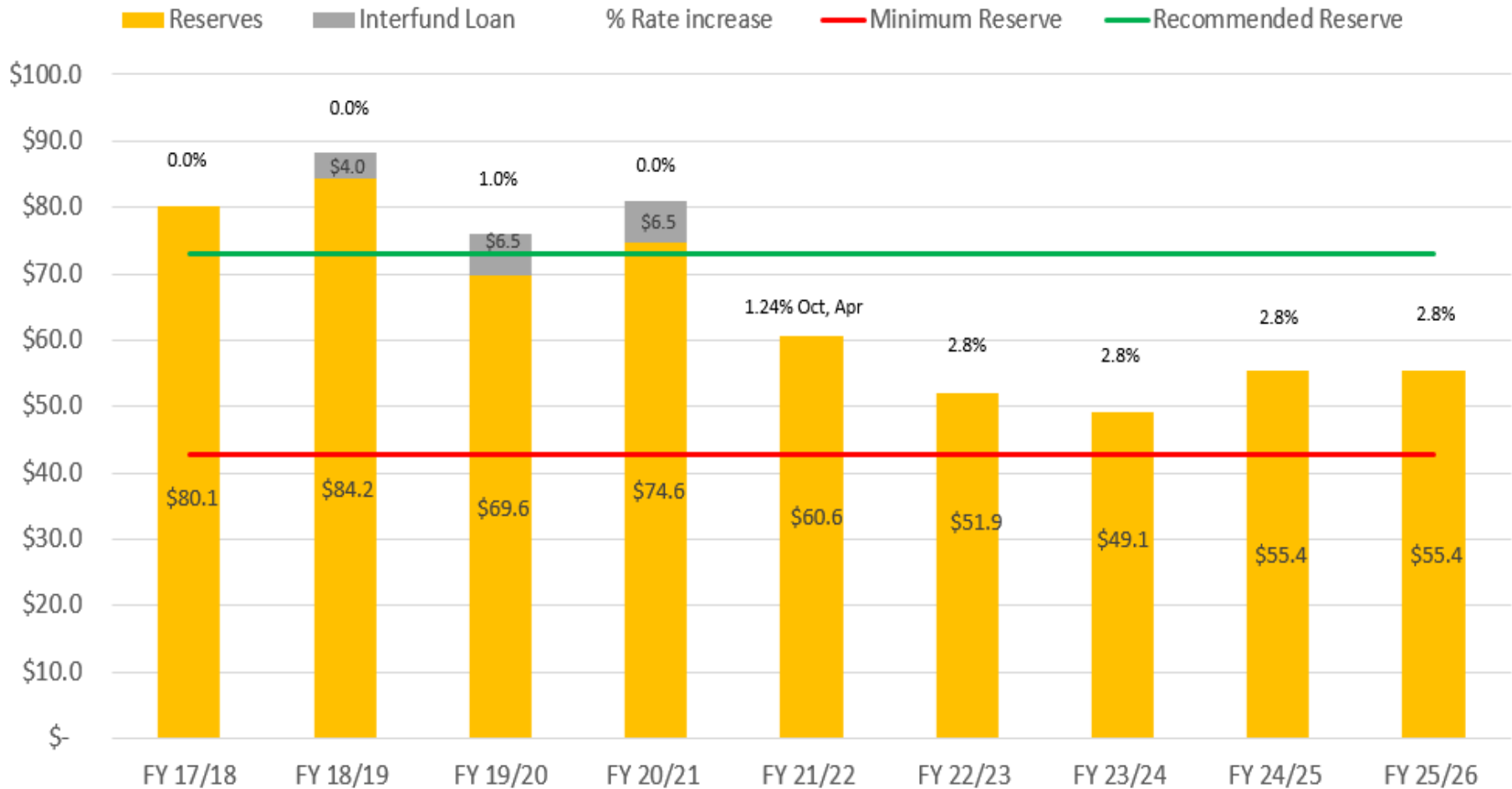


Electric Forecast Assumptions

- ▶ FY 21 /22 load reduced by 2% from pre-COVID-19 forecast, offset by new developments.
- ▶ FY 21 /22 based on the year prior to COVID-19.
- ▶ Next ten years assumes slight growth due to new commercial and housing developments.

Electric Cash Reserves

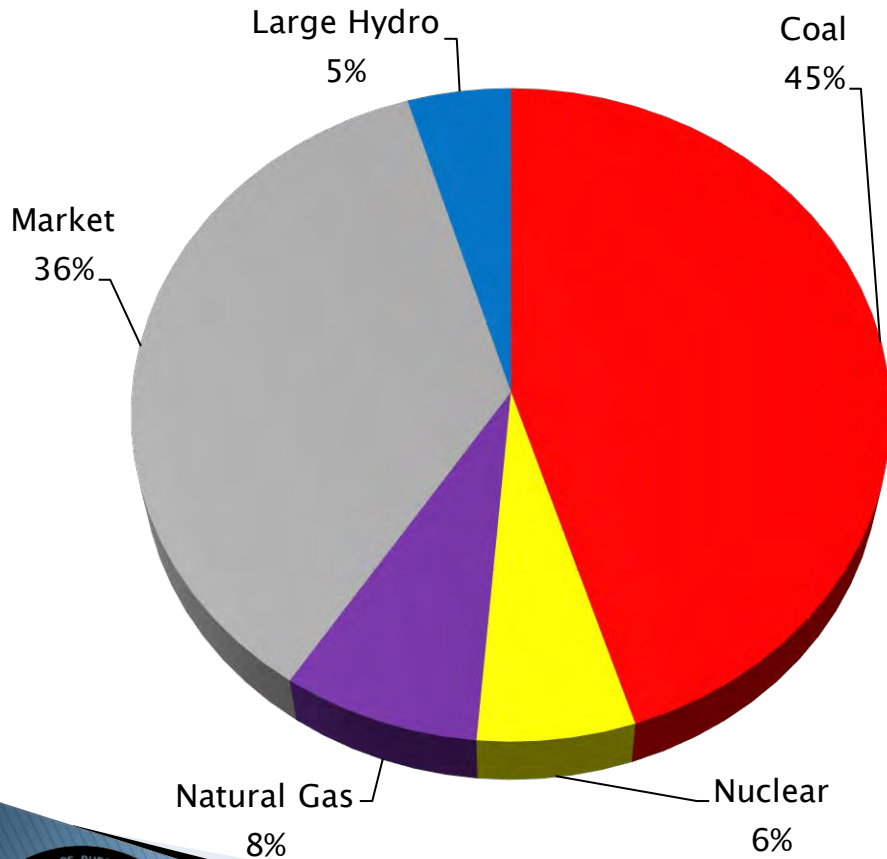
(\$ in millions)



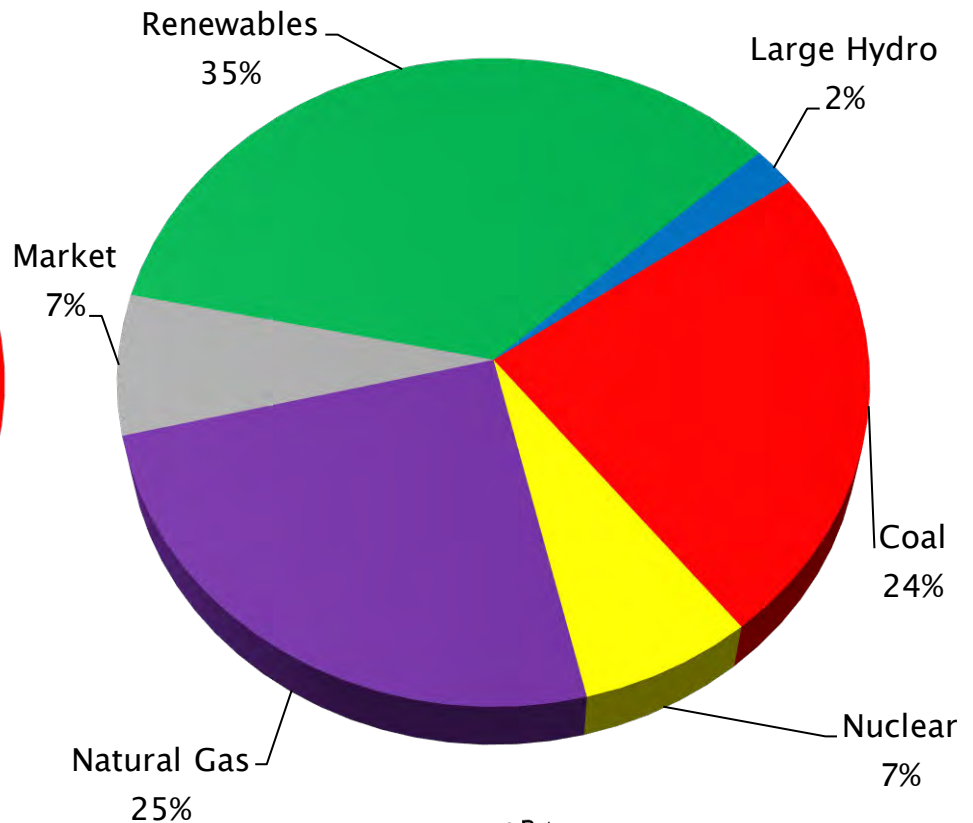
**WATER AND
POWER**

Energy Planning

FY 2001-2002



FY 2021-2022



Electric Income Statement

(\$ in thousands)

	Adopted Budget FY 20-21	Proposed Budget FY 21-22 4.1.2021
Total Operating Revenues	\$ 220,780	\$ 222,795
Total Power Expenses	\$ 161,650	\$ 158,040
Gross Margin	\$ 59,130	\$ 64,755
Total Operating Expenses (incl. Depreciation)	\$ 60,644	\$ 64,021
Operating Income/(Loss)	\$ (1,514)	\$ 734
Other Income / (Expense)	\$ (2,852)	\$ (3,699)
Net Income (before AIC)	\$ (4,366)	\$ (2,965)



**WATER AND
POWER**

Electric Fund 5 Year Capital Plan

	2021-22	2022-23	2023-24	2024-25	2025-26	FY 2021-22 to FY 2025-26
	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast
Power Supply Improvement Projects	3,712,526	240,000	1,250,000	3,850,000	1,800,000	10,852,526
Operations Technology	1,400,000	-	-	-	-	1,400,000
Distribution Expansion Projects	2,528,725	6,121,839	7,315,760	9,384,524	4,953,313	30,304,162
Distribution Replacement Projects	18,378,987	26,150,002	11,659,322	9,409,213	9,544,053	75,141,578
Facility Renovations	340,600	583,400	344,100	343,900	320,610	1,932,610
ONE Burbank	1,360,194	462,803	408,748	414,693	419,852	3,066,290
Finance, Warehouse and Fleet Facility	-	200,000	123,750	600,000	-	923,750
Customer Service	-	600,000	950,000	-	8,000,000	9,550,000
Security	-	75,000	100,000	-	100,000	275,000
Water Fund's share of common projects	(200,169)	(119,466)	(184,053)	(39,549)	(735,870)	(1,279,106) (A)
Total CIP	\$ 27,520,863	\$ 34,313,578	\$ 21,967,628	\$ 23,962,782	\$ 24,401,958	\$ 132,166,809
New Customer Projects/AIC	11,164,153	3,581,413	2,583,855	2,569,712	2,594,191	22,493,324
Total AIC	11,164,153	\$ 3,581,413	\$ 2,583,855	\$ 2,569,712	\$ 2,594,191	\$ 22,493,324
Total	\$ 38,685,016	\$ 37,894,991	\$ 24,551,483	\$ 26,532,494	\$ 26,996,149	\$ 154,660,133

Note:

(A) Includes 20% for Safety, 12.5% for Customer Service, and 11.5% for Operations Technology, Facilities, and Finance when applicable.



Electric Fund Capital Improvements (21-22)

Project

(In 000's)

FY 21-22

Proposed

Media District 12kV Capacity	\$4,725
4 kV to 12 kV Conversions	\$4,683
Golden State Substation Rebuild	\$3,786
Lake NOx Emission System Retrofit	\$2,000
Replace Deteriorated Overhead Electrical Dist. Lines	\$1,569
Replace Deteriorated Underground Electrical Dist. Lines	\$1,015
Ethernet Switched Services Network Infrastructure Replacement	\$704
Electric Vehicle Charging Program	\$702
Data Center Hardware	\$550
Upgrade Circuit M-2 Overhead Lines	\$542
Replace Burbank Station Distribution Getaways	\$536
Other Remaining Projects	\$6,709

Sub Total Electric Fund CIP Projects

\$27,521



**WATER AND
POWER**

Electric Fund Capital Improvements (21-22) (cont.)

Project
(In 000's)

FY 21-22
Proposed

Media District 12kV Capacity	\$5,614
Build Service to Large Project Over 1 MVA	\$2,514
Build Facilities for Avion Burbank Development	\$2,000
Build New Customer Transformer Stations, 750 kVA & Under	\$821
Other Remaining Projects	<u>\$215</u>
Sub Total Electric Fund AIC Projects	\$11,164
Grand Total Electric Fund CIP Projects	<u><u>\$38,685</u></u>



**WATER AND
POWER**

Electric Fund 5 Year Capital Outlay



	2021-22	2022-23	2023-24	2024-25	2025-26	FY 2021-22 to FY 2025-26
	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast
Capital Outlay	2,514,480	1,888,020	1,925,780	1,964,296	2,003,582	10,296,158
Information Technology	197,000	64,605	177,000	154,875	150,000	743,480
Master Fleet Plan	643,550	3,119,650	2,849,750	1,894,500	1,503,025	10,010,475
Total Capital Outlay	\$ 3,355,030	\$ 5,072,275	\$ 4,952,530	\$ 4,013,671	\$ 3,656,607	\$ 21,050,113



**WATER AND
POWER**

Electric Fund Staffing Summary

Division	FY 2020-21 Approved Staffing Plan	FY 2020-21 Mid-year Adjustments	FY 2021-22 Proposed Adjustments		FY 2021-22 Proposed Staffing Plan
Administration and Safety	6	0	3	(a), (h)	9
Customer Service, Electric and Water Public Benefits, and Marketing	50	0	-1	(a), (b), (c), (d)	49
Electric Distribution	100	0	-1	(b), (d), (h)	99
Power Systems, and Construction and Maintenance	85	0	0	(f)	85
Operations Technology and Security	17.5	0	0.5	(g)	18
Finance, Fleet and Materials	27.5	0	0		27.5
Total - Electric Fund	286	0	1.5		287.5

(a) Transfer of two Field Service Rep II's from Customer Service to Admin / Safety for upgrades to an Environmental, Health & Safety Officer and a Senior Administrative Analyst (Z).

(b) Transfer of a Redevelopment Project Manager from Electric Distribution for a downgrade to a Marketing Associate in Public Benefits.

(c) New Sustainability Coordinator position in Customer Service with 25% funding from Community Development Department, Public Works and Parks & Recreation.

(d) Transfer of a Customer Service Rep II from Customer Service for an upgrade to an Electric Engineering Associate II in Electric Distribution.

(f) Upgrade of a Metal Worker to a Power Production Engineer.

(g) Upgrade of an Administrative Technician to an Administrative Analyst II (M). Increase of an Engineering Aide from PT to FTE, funded by the revenue growth of ONEBurbank.

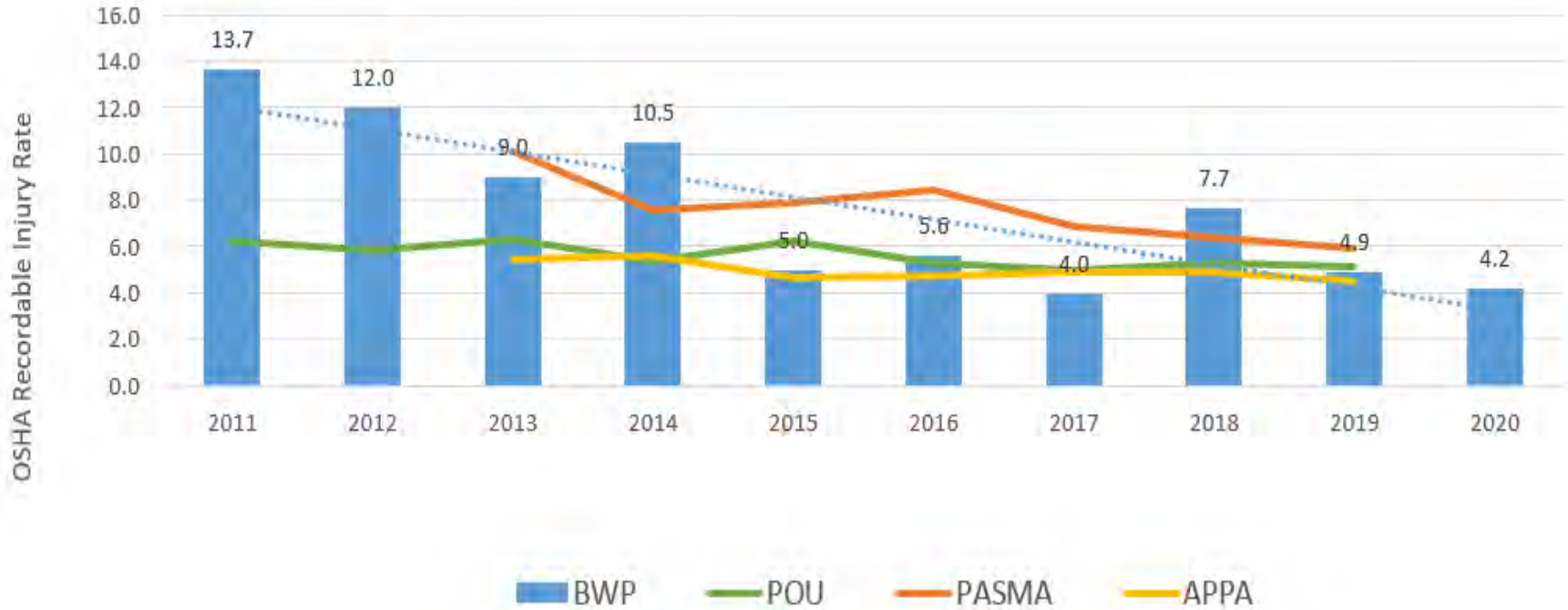
(h) Transfer of a Utility Line Mechanic - G from Electric Distribution to Safety.



**WATER AND
POWER**

Safety

Total Recordable Injury Rate (TRIR)

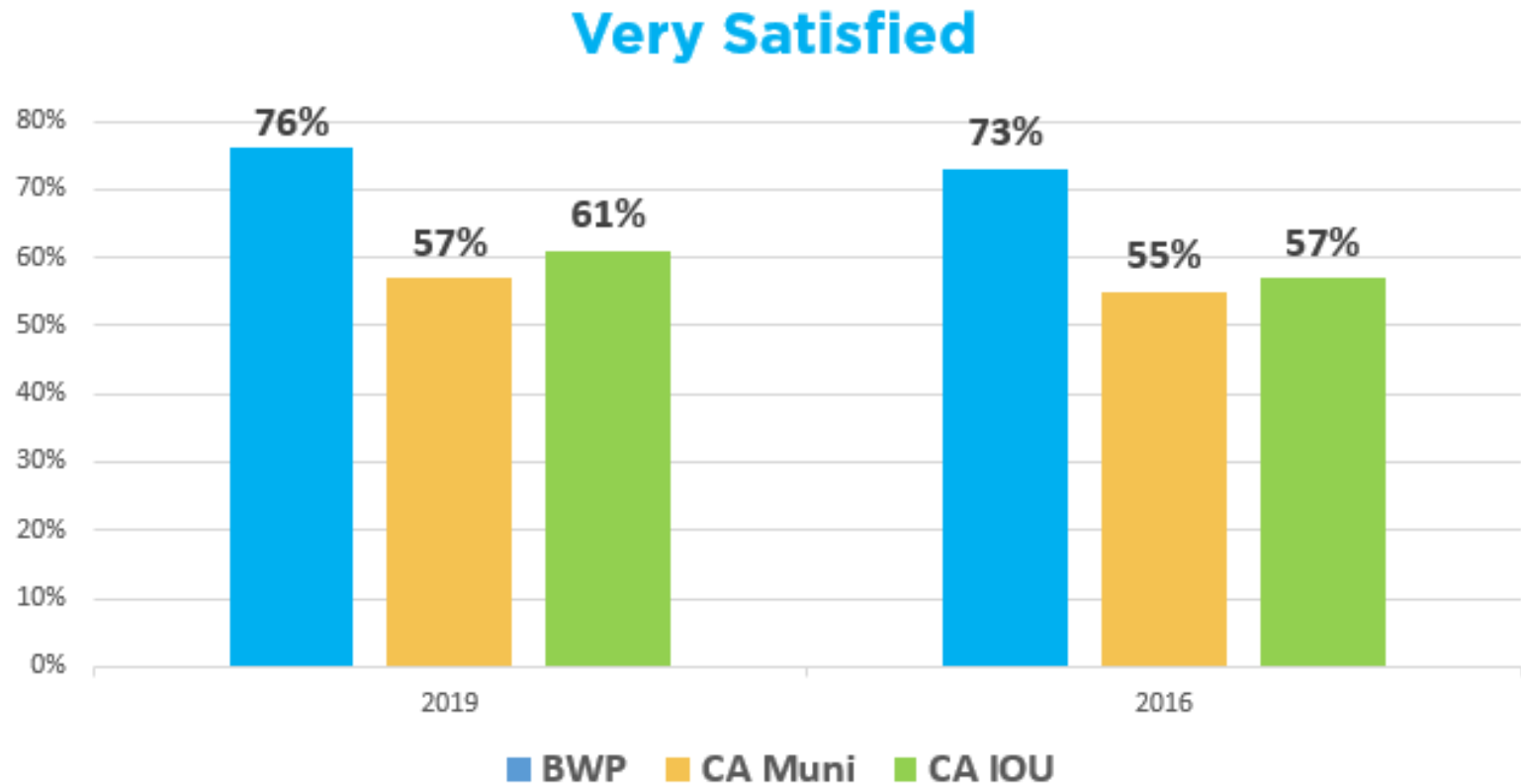


- OSHA Recordable Injury Rate = No. of recordable cases per 100 full time employees. Current year expressed as 12 month rolling average
- PASMA - Public Agency Safety Management Association (Utilities only Data)
- POU - Publicly Owned Utilities - Bureau of Labor Statistics
- APPA - American Public Power Authority - Average recordable injury rate, all respondents



Residential Customer Satisfaction

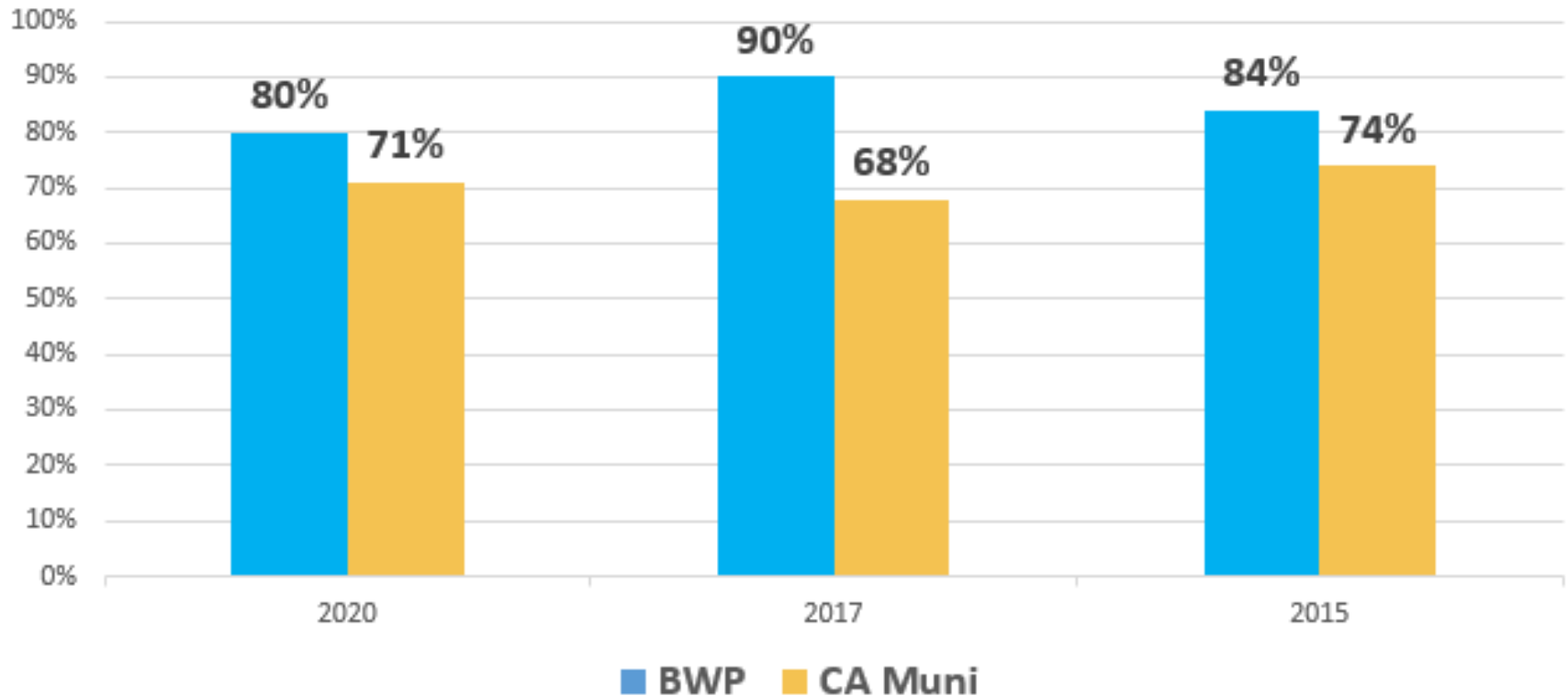
2019 Independent Survey of Residential Customer Satisfaction



Commercial Customer Satisfaction

2020 Independent Survey of Commercial Customer Satisfaction

Very Satisfied



BWP's Residential Programs

Programs

1 Home Improvement Program 5

Free - Attic insulation, duct sealing, LED lightbulbs, showerheads, etc.

2 Aerators & Showerheads

Free

7 Shade Tree Program

Free

Used EV Rebate \$

Up to \$1,000

EV Charger Rebate

Up to \$500

Refrigerator Exchange

Free

AC Replace Before

It Breaks - Up to \$1,500

Energy Efficiency Rebates

A Attic/Wall Insulation **Smart Thermostat**
\$0.15/\$0.10 sq. ft. \$75/\$50

B Room AC **Refrigerator**
\$35/\$20 \$75/\$50

C **Celling Fan** **Central AC**
\$25/\$15 Up to \$250/ton

**Variable Speed
Pool Pump**
\$400/\$200

Water Efficiency Rebates

Irrigation Controllers - \$80

Rain Barrels & Cisterns - \$35-350

Turf Removal - \$2/sq. ft.

Sprinklers - \$2/nozzle

Toilets - \$40

Clothes Washers - \$85

 Partially Funded by MWD/SoCalGas  Funded by Low Carbon Fuel Standards (LCFS)



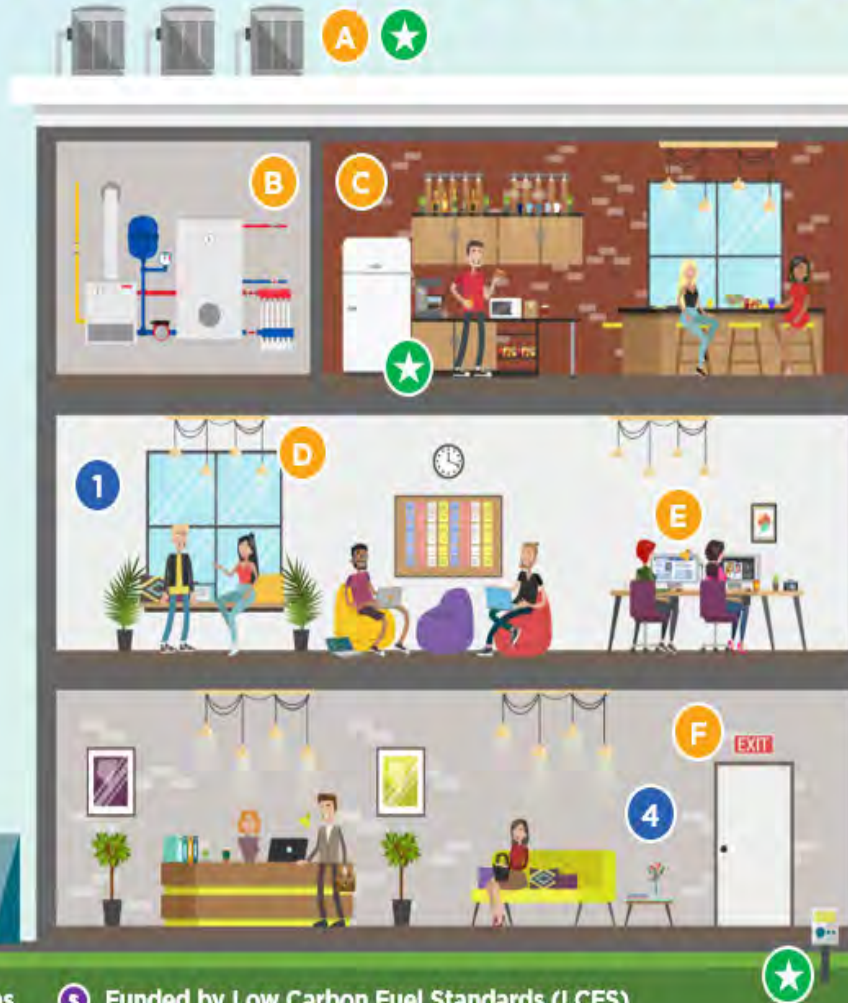
BWP's Commercial Programs

Programs

- 1 Business Bucks
Up to \$5,000 In Retrofits
- 2 Shade Tree Program
Free
- 3 EV Charger Rebates 
Up to \$2,000/charger
Four charger maximum
- 4 LEED Incentive
Up to \$30,000
- 5 Commercial Landscape
Battery Rebate
Up to \$475



 Partially Funded by MWD/SoCalGas  Funded by Low Carbon Fuel Standards (LCFS)



Energy Efficiency Rebates

Rebate amount varies, capped at 25% of the installed cost or \$100,000 annually, whichever is less

HVAC Retrofits 

Heat Pump & Chiller Retrofits, Motor Replacements 

New Construction & Major Tenant Renovation 

LED/Lighting Retrofits 

PC Network Power Management Software 

Exit Signs 

Water Efficiency Rebates

Plumbing Fixtures - \$40-\$200
Landscaping Equipment - Varies
Medical/Dental Equipment - \$10-\$125
Food Equipment - \$485-\$1,000
HVAC Equipment - \$625-\$1,750
Turf Removal - \$2/sq. ft.



**WATER AND
POWER**

Financial Assistance Programs



BWP COVID-19 Job Loss Bill Credit Program

- Provides four equal bill credits to residents totaling \$200 (multi-family) or \$300 (single-family)



Pandemic Unemployment Assistance (PUA)

- Helps unemployed Californians who are not usually eligible for regular unemployment insurance benefits



Low Income Home Energy Assistance Program (LIHEAP)

- Federally funded program that provides low-income households with a one-time financial credit towards their utility bill annually
- Free energy-efficiency upgrades
- Administered by PACE and Maravilla Foundation depending on the applicant's customer's ZIP code



BWP Project Share

- Payment assistance of up to \$100 in the form of a bill credit to income-qualified customers



BWP Lifeline Program

- Offers income-qualified customers a reduced rate as well as exemptions from the monthly customer service charge and the Utility Users Tax (about a 40% discount)

MPP Joint Power Authority Budget



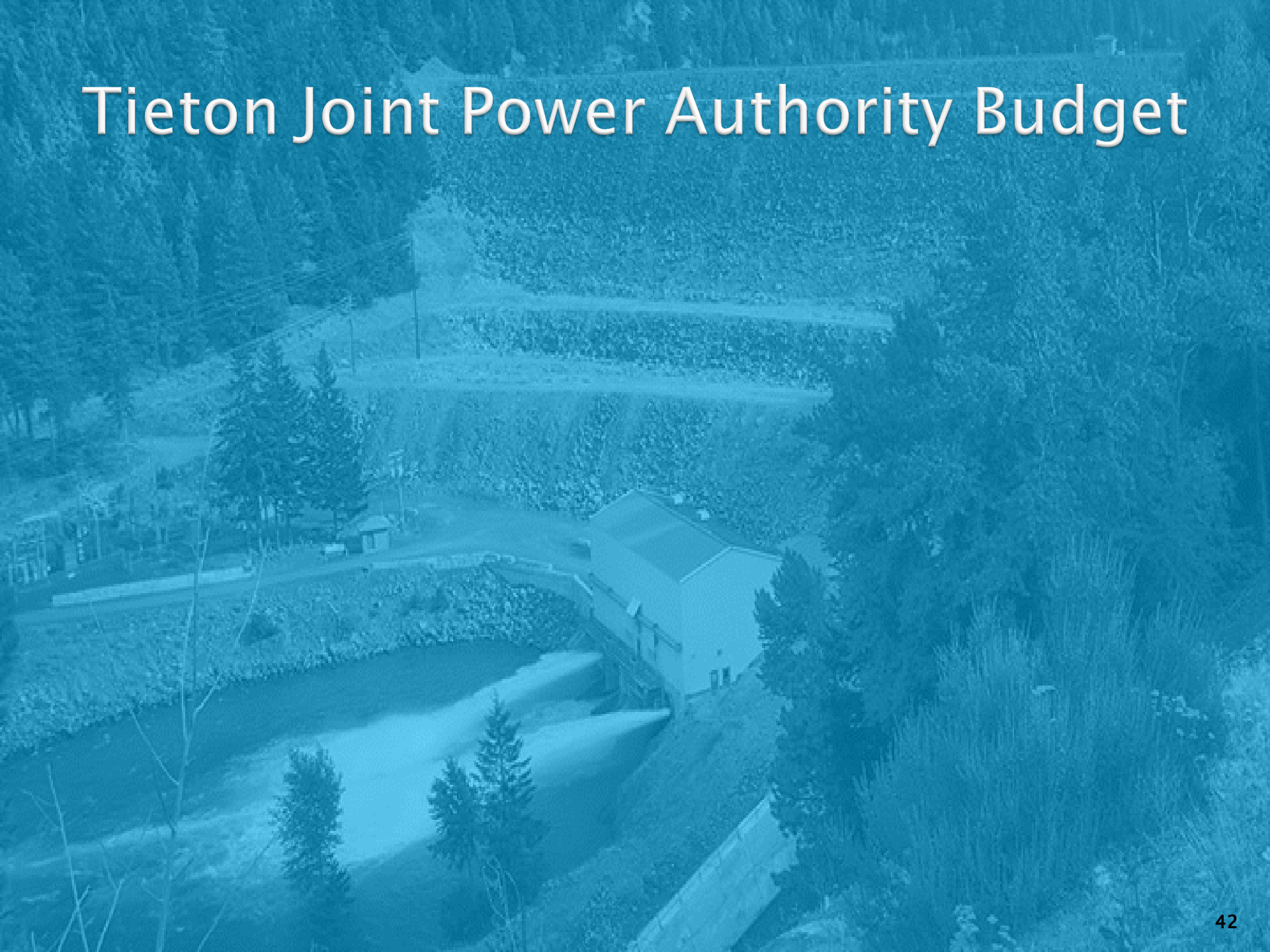
MPP Joint Power Authority Budget

(\$ in 000's)	FY 20-21	FY 21-22
Description	Adopted Budget	Proposed Budget
Est. Net Generation in MWh	1,231,200	1,362,424
Operating and Maintenance Expenses	\$21,838	\$22,591
Capital Expenditures	\$875	\$140
Operating Agent Budget (Fund 483)	\$22,713	\$22,731



**WATER AND
POWER**

Tieton Joint Power Authority Budget



Tieton Joint Power Authority Budget

(\$ in 000's)

Description	FY 20-21 Adopted Budget	FY 21-22 Proposed Budget
Est. Generation in MWh	48,400	47,612
Operating and Maintenance Expenses	\$3,264	\$2,094
Transmission Expenses	\$93	\$93
Capital Expenditures	\$224	\$202
Operating Agent Budget (Fund 133)	<u>\$3,580</u>	<u>\$2,388</u>



Street Lighting (Fund 129) Budget



Street Lighting (Fund 129)

(\$ in 000's)

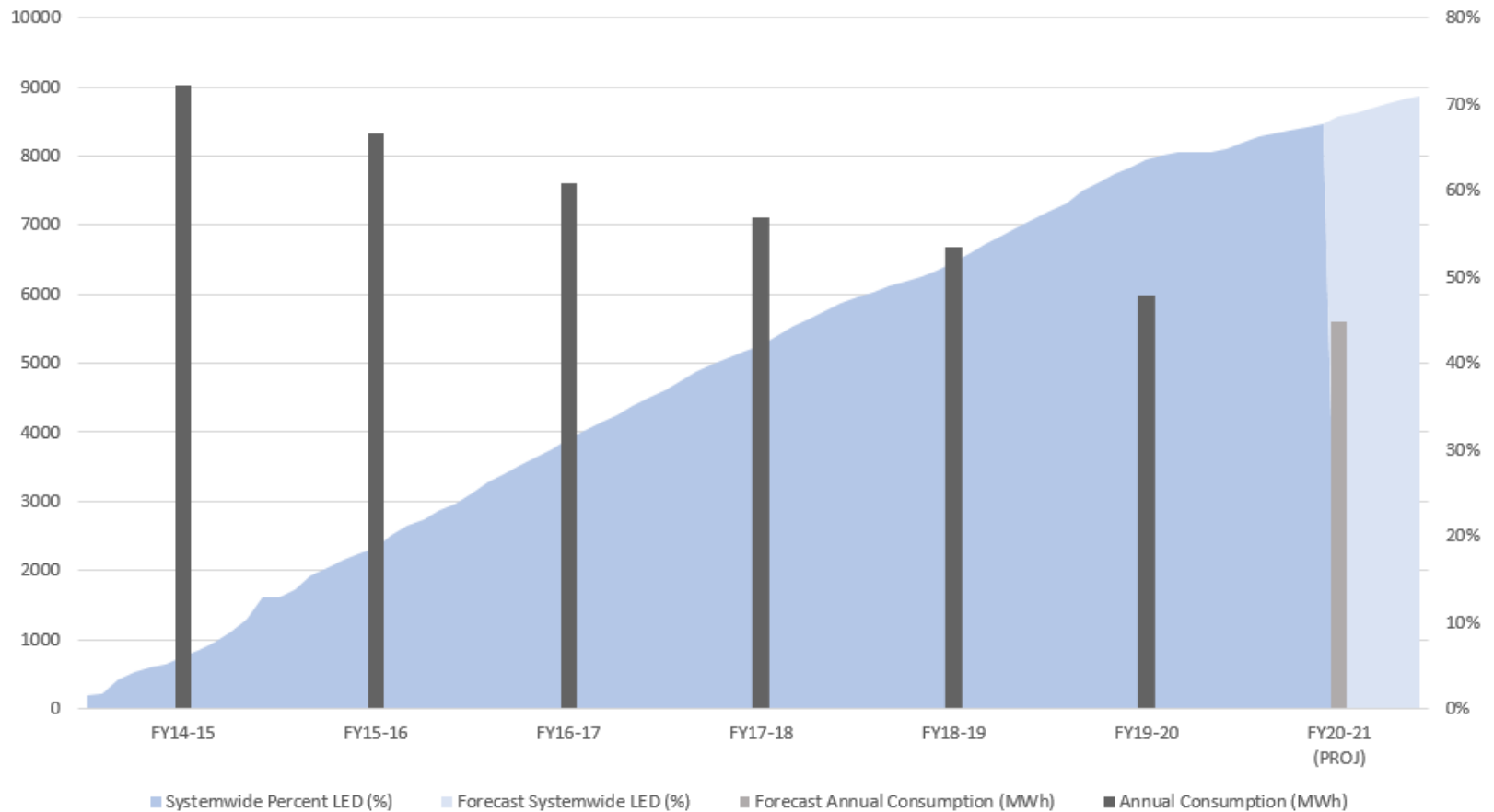
	Adopted Budget FY 20-21	Proposed Budget FY 21-22
Transfers	\$ 2,515	\$ 2,556
Transfers	\$ 2,515	\$ 2,556
Operating Expenses		
Utilities	\$ 1,078	\$ 1,006
Street Light Maintenance	\$ 495	\$ 495
Other Operating Expenses	\$ 214	\$ 189
Total Operating Expenses	\$ 1,787	\$ 1,690
Other Income	\$ 728	\$ 866
Interest / Other Income and (Expense)	\$ 45	\$ 66
Aid in Construction	\$ 185	\$ 285
Total Other Income	\$ 230	\$ 351
Net Change in Net Assets (Net Income)	<u>\$ 958</u>	<u>\$ 1,217</u>
Capital Expenditures	\$ 1,054	\$ 1,114
Cash Balance at June 30	\$ 834	\$ 937



**WATER AND
POWER**

LED Conversions

Streetlight System LED Replacement % vs Annual Consumption (MWh)



**WATER AND
POWER**

ONE Burbank



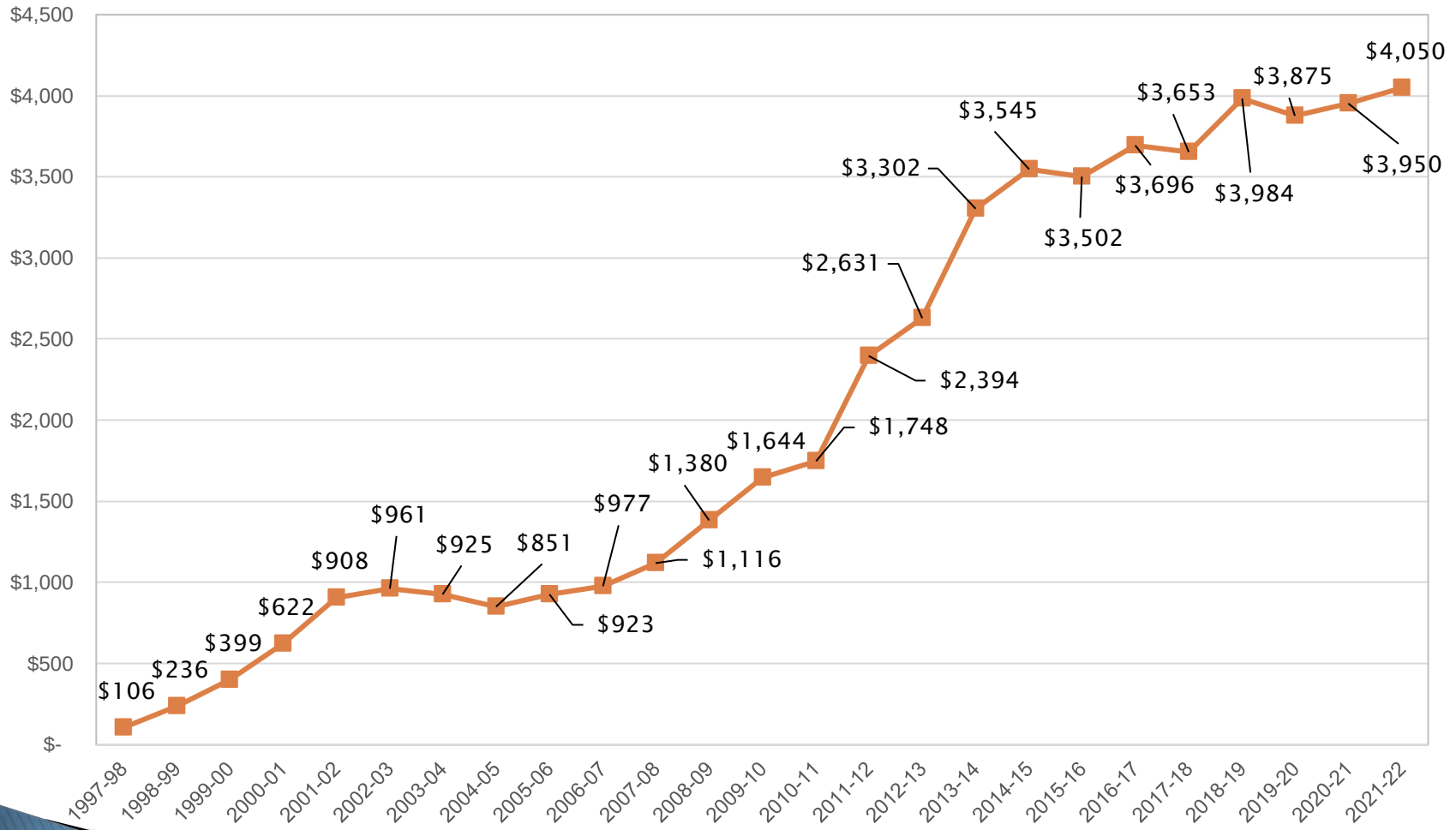
ONE Burbank Customers

- ▶ Animation Guild
- ▶ Buddy's All Stars
- ▶ Burbank Studios
- ▶ BUSD
- ▶ Cast & Crew
- ▶ Catalina Media
- ▶ CBS
- ▶ Century Link
- ▶ Critical Content
- ▶ Deluxe
- ▶ Digital Preservation Labs
- ▶ Disney
- ▶ Entertainment Partners
- ▶ Estrella Media
- ▶ FotoKem
- ▶ Hasbro
- ▶ Keycode Media
- ▶ Mobeon Media
- ▶ Moviola
- ▶ Music Express
- ▶ NBC Universal
- ▶ New Wave Entertainment
- ▶ Ole Music Publishing
- ▶ Pixelogic Media
- ▶ Producers/Writers Guild
- ▶ SAG
- ▶ Sohonet
- ▶ Technicolor
- ▶ Viacom Inc. (Nickelodeon)
- ▶ Warner Brothers
- ▶ Worthe Real Estate



ONE Burbank Revenues

(\$ in 000's)



**WATER AND
POWER**

Annual Broadband Benefits

BWP cost savings

\$450k

City departments cost savings

\$642k

BUSD cost savings

\$396k



Communications (Fund 535)



Communications (Fund 535)

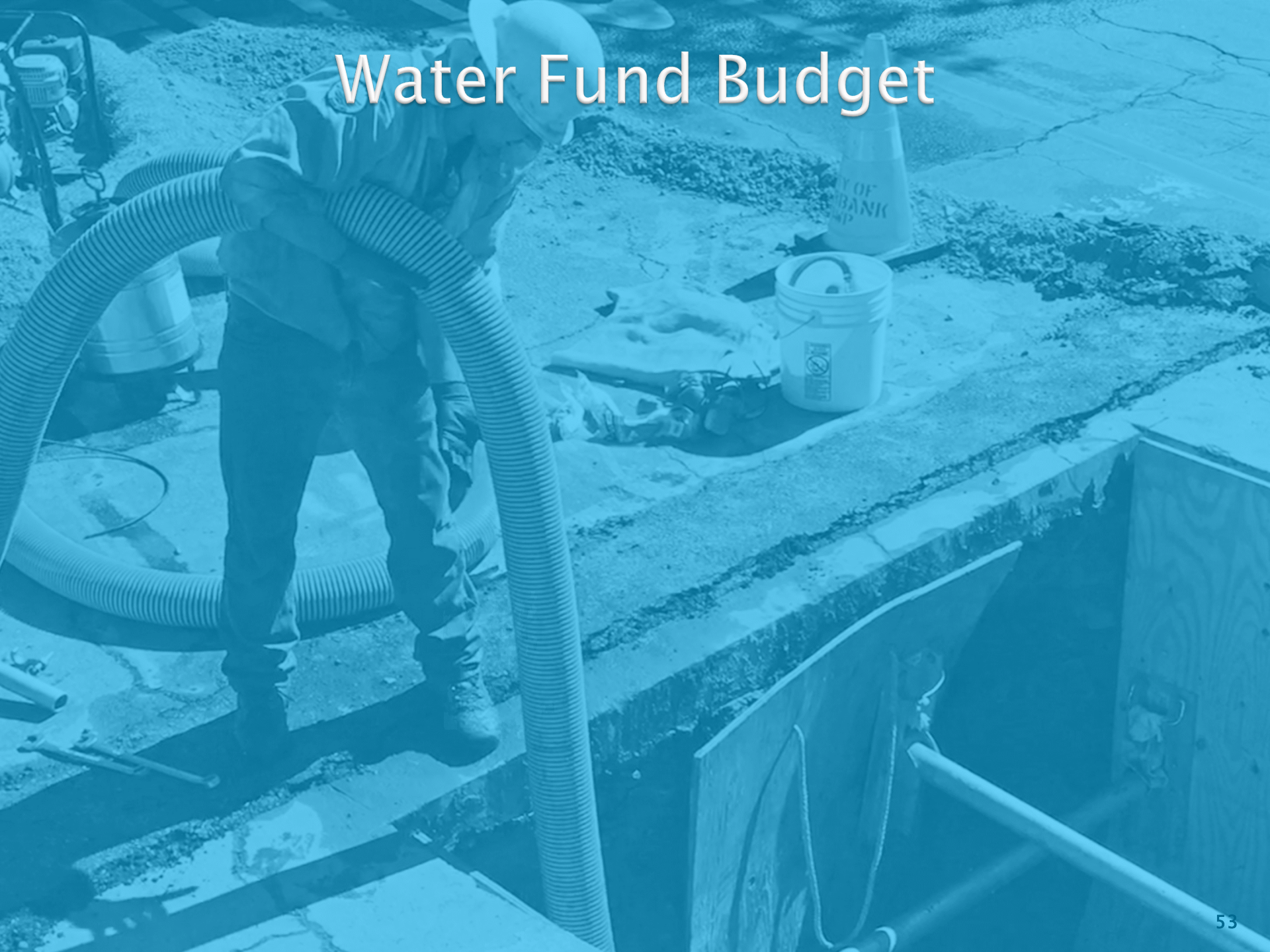
(\$ in 000's)	Adopted Budget FY 20-21	Proposed Budget FY 21-22
Revenues		
Charges for Services	\$ 3,065	\$ 3,063
Total Operating Revenues	\$ 3,065	\$ 3,063
Operating Expenses		
Operations and Maintenance	\$ 2,660	\$ 2,767
Depreciation	\$ 896	\$ 839
Total Operating Expenses	\$ 3,556	\$ 3,607
Operating Income (Loss)	\$ (491)	\$ (544)
Interest & Other Income	\$ 142	\$ 70
Total Operating Income (Loss)	\$ (349)	\$ (473)
Extraordinary Expenses		
Pension Repayment Plan	\$ (56)	\$ (56)
Net Change in Net Assets (Net Income)	<u>\$ (405)</u>	<u>\$ (529)</u>
Capital Expenditures	\$ 150 ^(a)	\$ 3,264 ^(b)

^(a) Fire Department portable radio lifecycle replacement

^(b) P-25 Phase II Infrastructure Lifecycle Replacement @ \$2,650k; Fire Department UHF radio lifecycle replacement @ \$350k; Phone system resiliency @ \$250k; miscellaneous @ \$14k.



Water Fund Budget



Water Rate Drivers (21–22)

(\$ in 000's)

	<u>\$</u>	<u>% of Oper. Rev.</u>
2020-21 Carry-over to 2021-22	\$2,808	9.74%
Higher operating expenses	\$215	0.75%
Higher water supply costs	\$706	2.45%
Infrastructure modernization	\$1,224	4.25%
2021-22 Rate requirement	<u>\$4,953</u>	<u>17.19%</u>
Higher water sales	(\$117)	-0.41%
2021-22 Rate increase	(\$997)	-3.46%
2021-22 Carry-over to 2022-23	<u>\$3,839</u>	<u>13.32%</u>



Water Income Statement

(\$ in thousands)

	Adopted Budget FY 20-21	Proposed Budget FY 21-22 4.1.2021
Total Operating Revenues	\$ 33,216	\$ 34,276
WCAC Expense	\$ 12,324	\$ 13,030
Gross Margin	\$ 20,892	\$ 21,246
Total Operating Expenses (incl. Depreciation)	\$ 19,339	\$ 19,764
Operating Income/(Loss)	\$ 1,553	\$ 1,482
Other Income / (Expenses)	\$ (1,639)	\$ (2,362)
Net Income (before AIC)	\$ (86)	\$ (880)



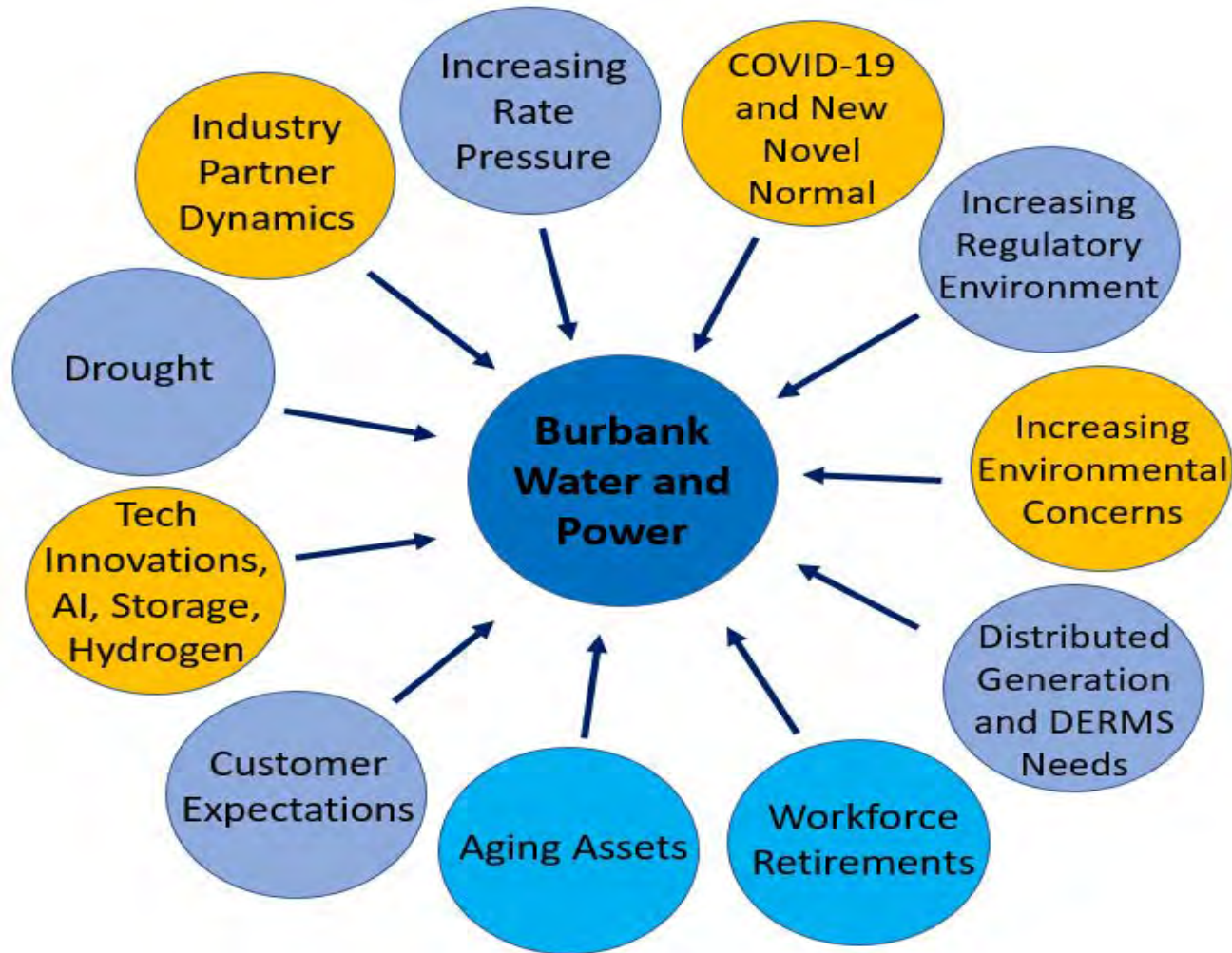
**WATER AND
POWER**

Reliability: Water

- ▶ 99.999% reliable
- ▶ Asset management required
 - Valley Pumping plant – pump replacement
 - In use since WWII
 - Maintained impeccably
 - 30 miles of pipe > 100 years old
 - In use before the Great Depression
 - Well maintained



BWP Challenges



Pipe Age & Break History

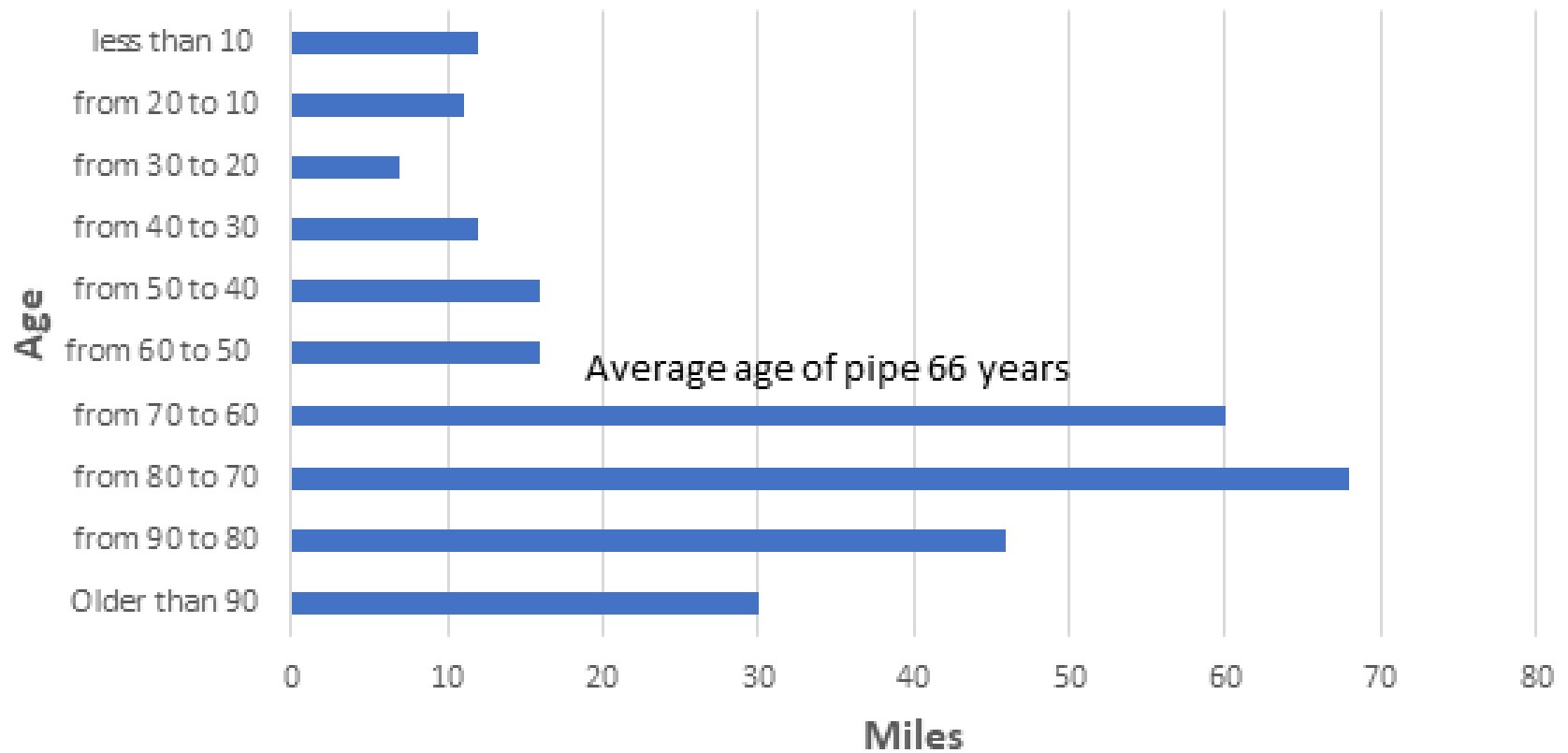
- ▶ There are 278 miles of pipe in Burbank; 30 miles are approximately 100 years old
- ▶ All of the aged pipe is cast iron



Break/Leak History (by Calendar Year)

2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
6	23	27	27	13	16	23	25	16	17	5

Pipe Age Profile



Pipe Age Profile

- With a replacement rate of 1 mile per year, there will be a “wave” of aging pipe, most of it cast iron:
 - ❑ In 2031 there will be 61 miles of pipe over 90 years old
 - ❑ In 2041 there will be 125 miles of pipe over 90 years old
 - ❑ In 2051 there will be 176 miles of pipe over 90 years old
- However, cast iron pipe can last well over 100 years, even 140 years
- But, the rate at which pipes are aging underscores the need to use a tool box consisting of physical strength tests, non-invasive condition assessments, and risk/consequence analysis. Due to the quantity of pipe getting older, we need to step up our focus on planning for the future.



Valley Pumping Plant Booster Upgrade

- ▶ 70+ year old facility that has reached the end of its life and can no longer be maintained.
- ▶ Pumps and motors not only need to be replaced, but appropriately sized for the future.
- ▶ Failure of this facility would disrupt our ability to treat groundwater at the BOU.



Reservoir Number 2 Replacement

- ▶ Reservoir 2 leaks when it is half full
- ▶ Unstable slope surrounds reservoir, a constant threat and O&M issue



Reservoir Number 2 Replacement

the reservoir during storm runoff events to verify the runoff is not entering the reservoir overflow vents. Reservoir 2 was constructed in 1930 and is still functional; however, its design is outdated, and the Division encourages the City to begin making plans on replacing the reservoir with one that meets current Waterworks Standards.



MWD B-1 Booster Station Improvements

- ▶ Identified as a critical facility in our Risk and Resiliency Assessment (RRA) for the purpose of providing a backup/supplementary water source.
- ▶ Electrical and mechanical equipment have reached the end of life.



Tool Box

Above Ground Assets – Reservoirs, Pumping Plants, BOU, SCADA

- BWP Staff
 - Hydraulic Modeling
 - Asset Management
 - Operational Technology and Electrical Engineering
- Consultants
 - Risk and Resiliency Analysis
 - Water Quality Studies
 - Seismic and Structural Engineering
 - Master Planning



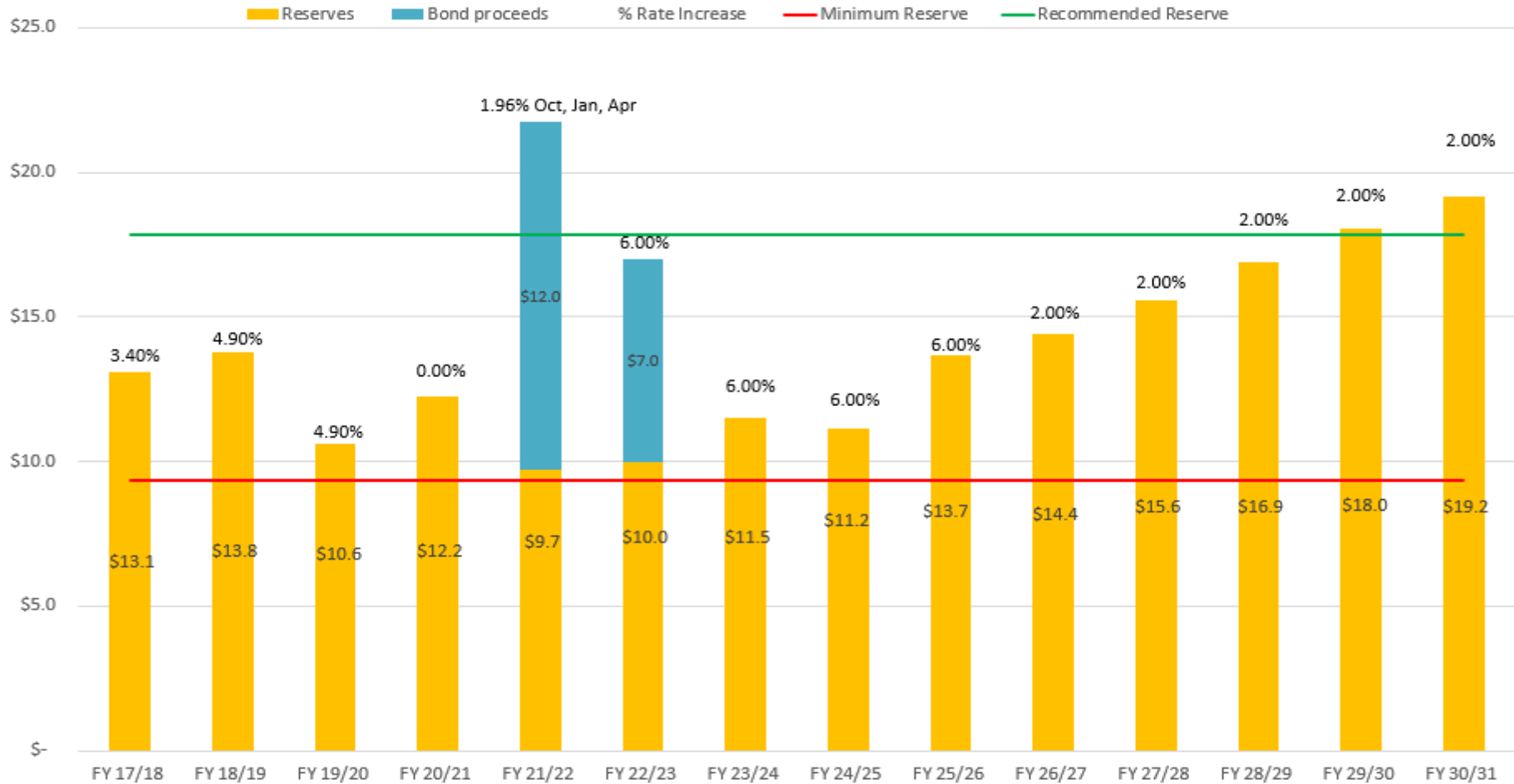
Below Ground Assets – Pipelines

- Ultrasonic Technology and Satellite Imaging
 - Non-Invasive Condition Assessment
 - Leak Detection



Water Cash Reserves

(\$ in millions)



\$24 M bond issuance with \$12 M drawdown in FY 21/22, \$5 M in FY 22/23, and \$7 M in FY 23-24



Cost of Water Bonds

- ▶ \$24 million bond financing in FY 2021–22
- ▶ Interest rate of 3% for 30 years
- ▶ Annual debt service of \$1.2 million

Alternative Scenario

		FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Apr-21	\$24 Mil financing - Proposed						
Rate increase		0.00%	1.96% Oct,Jan,Apr	6.00%	6.00%	6.00%	6.00%
Cash balance		\$ 12,233	\$ 21,722	\$ 16,975	\$ 11,516	\$ 11,159	\$ 13,689
Mar-21	\$24 Mil financing - target recommended reserves						
Rate increase		0.00%	1.96% Oct,Jan,Apr	7.25%	7.25%	7.25%	7.25%
Cash balance		\$ 12,233	\$ 21,722	\$ 17,346	\$ 12,679	\$ 13,594	\$ 17,935
Mar-21	No financing - B						
Rate increase		0.0%	35%	0%	0%	0%	0%
Cash balance		\$ 12,233	\$ 12,210	\$ 12,963	\$ 10,713	\$ 13,992	\$ 18,101

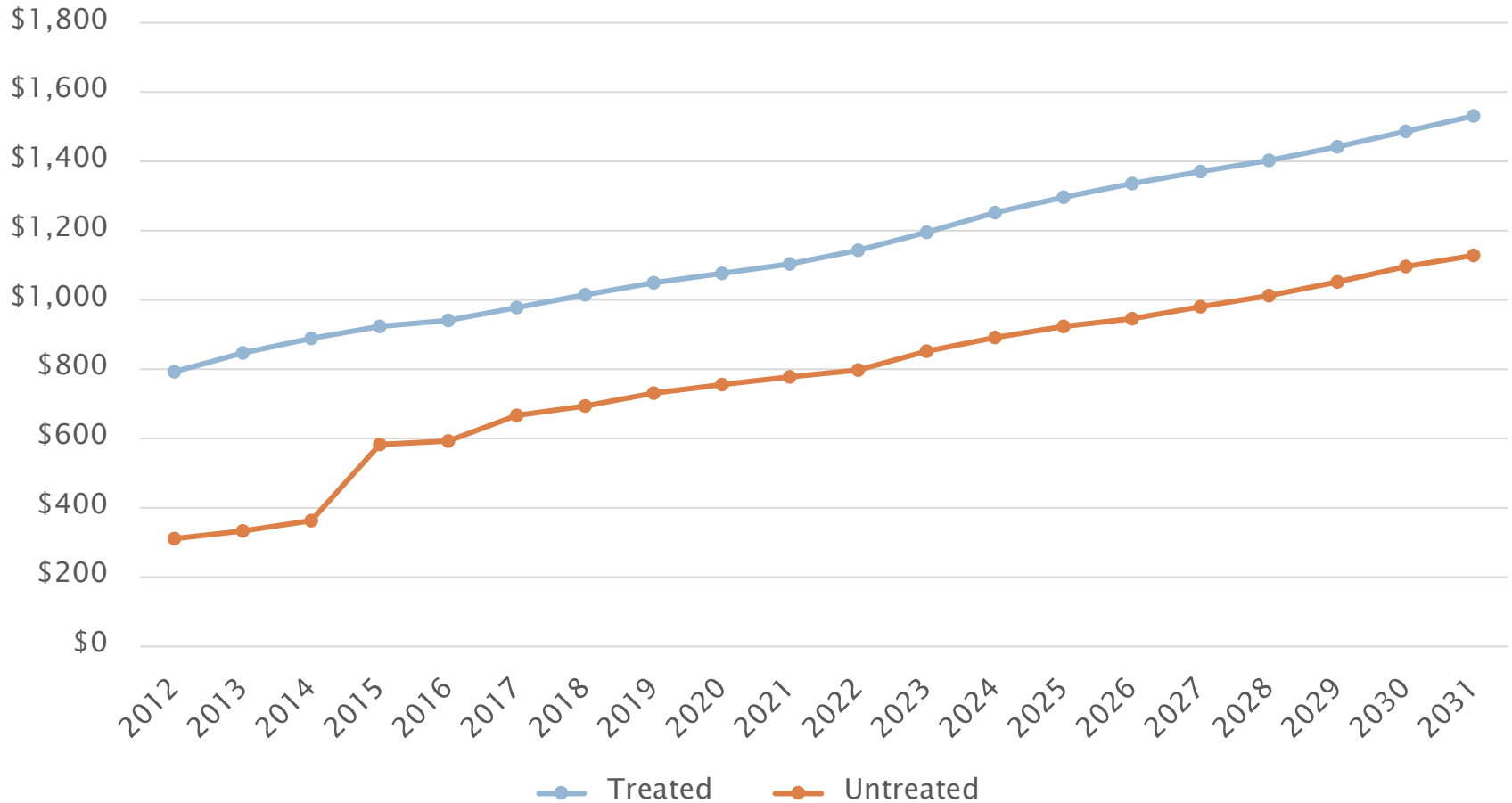
	Minimum	Recommended
Reserve Policy	\$ 9,370	\$ 17,830



**WATER AND
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MWD Rate Outlook

Treated Water Costs and Untreated Water Costs Per AF



Proposed 6.0% Water Rate Increase

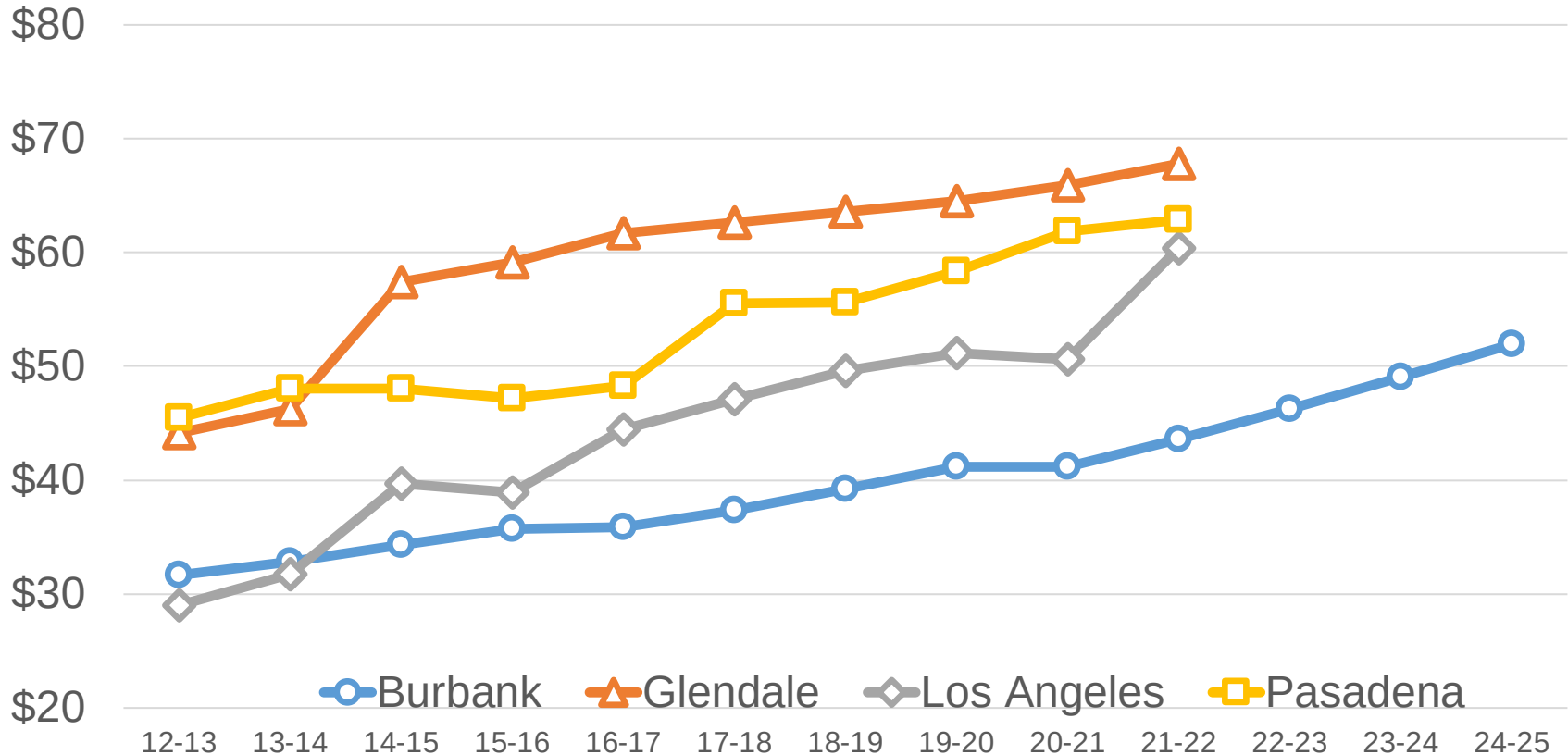
- ▶ 1.96% in October
- ▶ 1.96% in January
- ▶ 1.96% in April



- ▶ Small family residential (6,000 gallons) bill impact:
 - \$0.81 / per month effective October 1
 - \$0.82 / per month effective January 1
 - \$0.84 / per month effective April 1
 - \$2.47 / per month in total
- ▶ Medium family residential (12,000 gallons) bill impact:
 - \$1.33 / per month effective October 1
 - \$1.36 / per month effective January 1
 - \$1.39 / per month effective April 1
 - \$4.08 / per month in total

Affordability: Historic Water Bill Comparison

(6,000 gallons)



**WATER AND
POWER**

Financial Assistance Programs



BWP COVID-19 Job Loss Bill Credit Program

- Provides four equal bill credits to residents totaling \$200 (multi-family) or \$300 (single-family)



Pandemic Unemployment Assistance (PUA)

- Helps unemployed Californians who are not usually eligible for regular unemployment insurance benefits



Low Income Home Energy Assistance Program (LIHEAP)

- Federally funded program that provides low-income households with a one-time financial credit towards their utility bill annually
- Free energy-efficiency upgrades
- Administered by PACE and Maravilla Foundation depending on the applicant's customer's ZIP code



BWP Project Share

- Payment assistance of up to \$100 in the form of a bill credit to income-qualified customers



BWP Lifeline Program

- Offers income-qualified customers a reduced rate as well as exemptions from the monthly customer service charge and the Utility Users Tax (about a 40% discount)

BWP Staffing Summary for FY 2021–22

<u>FY 2020-21 Approved Staffing Plan</u>	<u>FY 2021-22 Proposed Adjustments</u>	<u>FY 2021-22 Proposed Staffing Plan</u>
<u>345</u>	<u>1.5</u>	<u>346.5</u>

- ▶ Adding 1.0 FTE for a new Sustainability Coordinator position in Customer Service to help manage the 23+ new projects for BWP in the Burbank's new Greenhouse Gas Reduction Plan.
- ▶ Adding 0.5 FTE for an Engineering Aide position in Operations Technology, funded by the revenue growth of ONEBurbank, to help manage the rapidly growing fiber and ONEBurbank business.

